

Expectations

Criteria for assessing the treatment of children and conditions in prisons

Version 4, 2018

Contents

Introduction by Peter Clarke, HM Chief Inspector of Prisons

Healthy prison tests

Section 1: Safety

Early days in custody
Safeguarding of children
Suicide and self-harm prevention
Security
Behaviour management

Bullying and violence reduction

The use of force

Separation/removal from normal location

Section 2: Care

Relationships between staff and children Daily life

- Living conditions
- Residential services
- Consultation, application and redress

Equality and diversity

- Strategic management
- Protected characteristics

Health services

- Strategy, clinical governance and partnerships
- Promoting health and well-being
- Primary care and inpatient services
- Mental health
- Substance misuse
- Medicines optimisation and pharmacy services
- Dental services and oral health

Section 3: Purposeful activity

Time out of cell

Education, skills and work activities (Ofsted)

Education, skills and work activities (Estyn)

Section 4: Resettlement

Children, families and contact with the outside world Pre-release and resettlement

Training planning and remand management

- Public protection
- Indeterminate and long sentenced children
- Looked after children

Reintegration planning

Interventions

- Health, social care and substance misuse

Annex

List of abbreviations

Introduction

This is the fourth edition of our *Expectations* for children in custody – the criteria we use during our inspections to assess the treatment of children and the conditions in prisons in which they are held.

We have retained four healthy prison tests, but in recognition of the particular needs of children our previous 'respect' test has been renamed 'care'. In line with our approach in other sectors we are publishing *Expectations* exclusively online and we hope that this more interactive and user-friendly format will increase its utility to those working in places of detention.

These *Expectations* were drawn up after extensive consultation and are based on and referenced against international and regional human rights standards. This edition aims to bring *Expectations* up to date so that we can continue to fulfil our responsibility to deliver independent and objective assessments of outcomes for children. This focus is in accordance with the UK's responsibilities as signatory to the Optional Protocol to the Convention against Torture. The *Expectations* reflect that those to whom they apply are children first, and the standards we expect of their treatment should take into account their vulnerability and the care due to any child. Each expectation area is presented alongside short summaries of the relevant human rights standards.

It is because of the inherent vulnerability of all children that our *Expectations* for children remain more specific and demanding than those for other detainees and I sincerely hope that they support establishments in improving outcomes for children in their care.

Peter Clarke CVO OBE QPM Chief Inspector of Prisons

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Healthy prison tests

HM Inspectorate of Prisons' four test of a healthy prison:

Safety Children, particularly the most vulnerable, are held

safely.

Care Children are cared for, their needs are met and they are

treated with respect for their human dignity.

Purposeful activity Children are able, and expected, to engage in

education and other activity that is likely to benefit

them.

Resettlement Children are prepared for their release back into

the community and effectively helped to reduce the

likelihood of reoffending.

Expectation areas encompassed within the four healthy prison tests:

Safety

Early days in custody
Safeguarding of children
Suicide and self-harm prevention
Security
Behaviour management
Bullying and violence reduction

The use of force

Separation/removal from normal location

Care

Relationships between staff and children Daily life

- Living conditions
- Residential services
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Equality and diversity

- Strategic management
- Protected characteristics

Health services

- Strategy, clinical governance and partnerships
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Each expectation area provides an expected outcome, expectations and indicators.

Expectations Describe the standards of treatment and conditions we

expect an establishment to achieve.

Indicators Suggest evidence that may indicate whether the

expectation/outcomes have been achieved. The list of indicators is not exhaustive and they do not exclude an establishment demonstrating the expectation has been

met in other ways.

Section 1: Safety

Children, particularly the most vulnerable, are held safely.

- Early days in custody
- Safeguarding of children
- Suicide and self-harm prevention
- Security
- Behaviour management
- Bullying and violence reduction
- The use of force
- Separation/removal from normal location

Early days in custody

Children transferring to and from custody are safe and treated decently. On arrival children are safe and treated with respect. Their individual needs are identified and addressed, and they feel supported on their first night. Induction is comprehensive.

Expectations

1. Children travel in safe, decent conditions, are treated with respect and attention is paid to their individual needs.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children are collected from court soon after their case has been dealt with.
- Unless not in their best interest children are able to spend time with their parents or carers after their case has been dealt with and before their journey to custody.
- Children do not travel with adult prisoners.
- Children are held in cellular vehicles for the shortest possible time.
- Children are given information they understand about the establishment to which they are being transferred. Children can make a telephone call to their family, next of kin and legal advisor.
- Escort vehicles are clean and meet the needs of children.
- Escorting staff are aware of the individual needs of the children in their care and provide an effective written and verbal briefing to receiving staff.
- Children are given adequate toilet breaks and refreshments during transfer.
- Children arrive in sufficient time to allow reception and first night procedures to be conducted and to spend time on the first night wing before lock up.
- Any issues regarding the safety of children under escort are quickly resolved.
- Restraint techniques are only used as a last resort and for the shortest possible time, when there is an immediate risk to the safety of the child or others, and when all other alternatives have been explored.
- 2. Children are safe and treated with respect on their reception to and first night in prison. Risks are identified and children are supported according to their individual needs.

- The needs of newly arrived children are promptly assessed to ensure they are safe and supported. Initial assessments are based on all relevant information, with attention to the individual needs and characteristics of each child and their safety.
- Staff engagement is focused on future outcomes and is strengthbased in nature.
- Appropriate action is taken to identify children or other dependants who may be at risk because of their carer's imprisonment, and to ensure their safety where necessary.
- Reception and first night accommodation provide a safe, welcoming and supportive environment.
- Children are offered drinks and hot food on their arrival.
- Children are only strip-searched where there are well evidenced individual security concerns and with proper authorisation.
- Interviews are private, take account of all available information and identify vulnerability and risk. Reception staff provide an effective briefing to wing staff.
- Children are reunited with their property on arrival and are moved quickly to designated first night accommodation.
- Children know how to and can access help and support from staff, family and peer supporters.
- Children can shower on their first night in a new establishment.
- Children can make a free telephone call and additional help is provided to those who do not have external support from family and friends.
- Children receive basic equipment and supplies, including phone credit. They understand how long this is expected to last, its cost and the system for repayment.
- Peer supporters are used effectively in reception and during the first night. Peer supporters are supervised and supported.
- Regular welfare checks are carried out on new arrivals.
- Information on admission, place, transfer and release is provided without delay to the parents and guardians or closest relative of the child concerned, unless this is not in the best interests of the child.

3. Induction takes place promptly. On its completion all children understand the establishment's routines and how to access available services and support.

- Induction begins within 24 hours of arrival at the establishment.
 Induction is comprehensive, structured and multidisciplinary. It is delivered in a range of formats and languages to ensure children understand it.
- Children are informed of independent sources of information, advice and assistance, including advocacy services and other external sources of support.

- Children meet their key worker/named personal officer in person during induction.
- Children's immediate needs (including contact with families, reassurance about safety, accommodation on release, education, language and health care) are identified on arrival and met.
- Following induction children are aware of how to get information and help, deal with problems and complain about treatment.
 Checks are made to ensure they have understood.
- Children understand that their personal mail and telephone calls may be monitored.
- Children are purposefully occupied during induction and have access to at least 10 hours out of their cell each day.
- During the induction programme, children have the opportunity for an individual interview with residential staff, which is recorded. Children's concerns about custody are addressed and they are asked about any feelings of anxiety, self-harm or suicidal thoughts.
- Children are informed about the establishment's procedures to protect them from bullying, peer pressure, and/or any form of abuse or neglect. They are given information about how they will be protected if they have been threatened or harmed.
- Children who face long or indeterminate sentences are identified on arrival and given support. The elements and implications of a long or indeterminate sentence are explained to them and, where appropriate, their families.
- Children are supported to arrange their first visit.

Cross reference with: safeguarding of children; bullying and violence reduction; suicide and self-harm prevention; education, skills and work activities; resettlement.

In relation to expectations 1–3: Human rights standards set out a number of requirements which are applicable to arrival and early days in detention. These include ensuring children are transported safely and in conditions that do not subject them to hardship or indignity, requiring they be provided with information about their place of detention in a language and format they understand, identifying their health care and other needs, ensuring their safety and allowing them to contact family. See CRC 3, 19; ERJO 62; HR 21–27; CPT 115, 122, 130; SMR 7, 54, 55, 58, 67, 68, 73; EPR 15, 16, 30, 31, 32; BOP 16, 24, 31.

See also standards in relation to safeguarding of children and security.

Safeguarding of children

The establishment promotes the welfare of children, particularly those most at risk, and protects them from all kinds of harm and neglect.

Expectations

4. Children are provided with a safe and secure environment which protects them from harm and neglect. They receive services that are designed to ensure safe and effective care and support.

- Children feel safe and are protected from harm.
- Children have a member of staff they can turn to if they have a problem. Staff have the time to build positive relationships with children and to effectively respond to children's concerns.
- Multidisciplinary planning provides effective care and support for children. This is done in consultation with the child, to identify and implement strategies for reducing risk.
- The arrangements for external scrutiny of safeguarding performance at custodial establishments are published by the local safeguarding partnership.
- There is a mechanism for notifying the safeguarding partnership of significant events, including:
 - children arriving at the establishment without documentation
 - the outcome of all disciplinary investigations into allegations of staff misconduct
 - operation of the complaints system
 - inadequate or incomplete resettlement arrangements
 - injuries to children in custody, including incidents of self-harm
 - safeguarding/child protection referrals and concerns
 - use of force.
- Outcomes of child protection referrals are clearly recorded, including the support given to children who are the subject of any referrals or enquiries.
- Staff are subject to recruitment and vetting procedures that comply with necessary legislation.
- Children are consulted regularly and safety is given a high profile at consultation forums to strengthen the whole establishment approach. There is evidence of action and outcomes where children have raised concerns about safety.
- Staff share and have access to up-to-date information about the children in their care.
- Staff model caring, respectful and non-violent behaviour.
- Staff take appropriate action to protect children from harm.

- Injuries and incidents of violence, including restraint, bullying and self-harm, are closely monitored. There is good data collection and analysis at regular intervals to help identify patterns and trends and to implement preventive measures.
- Children are protected and helped to keep themselves safe from abuse, including bullying, radicalisation and discrimination. Any discriminatory behaviours are challenged and children are helped and supported to treat others with respect.
- Children's families, carers, friends, legal representatives and external agencies can easily provide information to the establishment about children who are vulnerable and may need support.
- Potential victims of trafficking are referred under the National Referral Mechanism (NRM). Any referral to the NRM is made with informed consent whenever possible.

Cross reference with: behaviour management; early days in custody; children, families and contact with the outside world.

5. Child protection concerns are identified and investigated, and action is taken to prevent further harm.

- Staff understand and follow procedures for responding to concerns about the safety of a child. Any child protection concerns are shared with the local authority without delay, and a record of that referral and outcome is retained. Staff immediately take appropriate action to protect children from harm.
- Children who allege abuse or mistreatment are offered the assistance of an independent advocate.
- Staff follow up the outcome of referrals quickly. If staff are
 dissatisfied with the response from local authority children's
 services they escalate their concerns appropriately and without
 delay, including by writing to the director of children's services.
- Investigations into allegations or suspicions of harm are shared with the appropriate agencies and are handled fairly, quickly and in accordance with statutory guidance. Children are supported and protected, including through specialist mental health and medical care. Support is given to the person making the allegation.
- Children or parents who allege harm are given a written response which sets out the action that has been, or will be, taken. Children are consistently reminded of their right to assistance from an independent advocate.
- The establishment has effective links with local authorities, designated officers and other safeguarding agencies.

- Visitors and families know how to raise concerns directly to the local authority if they think a child is being, or has been, maltreated while in custody.
- Children can raise concerns in confidence with a range of people and services outside the establishment.
- Alleged criminal acts are investigated in the same way that they would be outside of detention.

Cross reference with: relationships between staff and children; children, families and contact with the outside world; education, skills and work activities; daily life – residential services, application and redress; early days in custody.

In relation to expectations 4 and 5: Human rights standards require children who are detained be held safely. Any child who is detained must be protected from exploitation and abuse and be provided with care and protection to ensure their well-being. Staff must receive sufficient training on how to safeguard children. See CRC 3, 19, 33–37(a), 39; ERJO 52, 127, 129; HR 82, 85–87; CPT 121; SMR 1, 76; EPR 52.2, 81.

In addition, human rights standards require prompt and impartial investigation where there are reasonable grounds to believe an act of torture or ill-treatment has occurred in detention, or when an allegation of torture or ill-treatment is made by a detained individual. See HR 84, 85, 87; SMR 1, 34, 57, 71, 76; EPR 1, 8, 42, 55, 81; BOP 6, 33; CAT 2, 10, 12, 13, 16; ECHR 3; ICCPR 7, 10.1.

See also standards in relation to security, behaviour management, bullying and violence reduction, and relationships between staff and children.

Suicide and self-harm prevention

The establishment provides a safe and secure environment which reduces the risk of self-harm and suicide. Children at risk of self-harm or suicide are identified at an early stage and given the necessary support. All staff are aware of and alert to vulnerability issues, are appropriately trained and have access to proper equipment and support.

Expectations

6. Children at risk of self-harm or suicide receive personal and consistent care and support to address their individual needs and have unhindered access to help.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

• Incidents of self-harm reduce over time.

- Planning is in place, with input from the child, which identifies risk and meets needs. A consistent key worker is responsible for each child.
- A consistent senior manager oversees care and planning to ensure continuity of care for each child.
- Children subject to such care planning are engaged by staff and have access to education and activities.
- Personal factors or significant events which may trigger self-harm are identified and included in the child's care plan.
- Personal possessions are only removed in well documented, exceptional circumstances. They are returned to the child as soon as it is safe to do so.
- Where appropriate, family, friends or the local authority for looked after children are informed of care planning and invited to contribute to the child's care.
- Children are supported to express any thoughts of suicide and/or self-harm and are given the opportunity and assistance to contribute to reviews of their care, identifying their own support needs.
- All incidents of self-harm or attempts to self-harm are referred to the safeguarding lead and parents/carers are informed.
- All staff, including night staff, are appropriately trained in suicide prevention and understand what to do in an emergency. Refresher training takes place regularly.
- Children are never placed in strip clothing or monitored remotely as an alternative to engagement with and constant observation by staff.
- Constant observation affords privacy and decency for the child.
 When it is in the child's best interests, parents and carers are given additional opportunities to visit children who are subject to constant observation.
- Arrangements are in place for following up after a care and support plan has been closed.
- All information about children at risk of self-harm or suicide and nearing release is communicated to relevant people who can offer support in the community.
- Serious incidents are thoroughly and properly investigated to establish what lessons can be learnt to improve the care and protection given to children.
- An action plan is devised and acted on promptly as a result of an investigation into an apparent self-inflicted death. This is reviewed following the subsequent findings of an inquest, a Prisons and Probation Ombudsman investigation and a local authority review.

Cross reference with: residential services; early days in custody; children, families and contact with the outside world; relationships between staff and children; safeguarding of children; health services; training planning and remand management.

In relation to expectation 6: Human rights standards require children's right to life to be protected and promoted, and children to be treated with respect for their dignity and human rights. Standards require children to be provided with sufficient mental health care and staff to pay special attention to the prevention of self-harm, including recognising risk. Staff should have sufficient training, and communicate and cooperate effectively, to provide care. See CRC 3, 6; ECHR 2; ICCPR 6, 10; HR 1, 12, 49, 51, 52, 56, 81, 84, 85; ERJO 1, 8, 51, 70, 71, 129; SMR 1, 2, 30, 31, 33; EPR 1, 18.10, 25.4, 39, 42.3, 43.1, 47.2, 52.2, 52.4, 87.1.

See also standards in relation to health services – mental health.

Security

Children are kept safe through attention to physical and procedural matters, including effective security intelligence and positive relationships between staff and children.

Expectations

7. Children live in a safe environment where security is proportionate. Effective intelligence is used to safeguard children.

- Security is proportionate to risk and the impact of security measures on children's well-being and development is considered. The security measures applied are the least restrictive necessary.
- Establishments provide conditions that resemble life in the community as closely as possible.
- The elements of 'dynamic security' are in place to maintain security and good order. These include:
 - relationships between staff and children which are positive and professional
 - constructive activity to stimulate and educate children
 - established and effective procedures for resolving complaints, grievances and conflicts.
- There are no weaknesses or anomalies in the physical and procedural security of the establishment.
- Children's access to education, activities and health services are not impeded by an unnecessarily restrictive approach to security.
- There are effective arrangements for sharing intelligence with all who need to know, including external agencies. Intelligence is acted on appropriately.
- Effective intelligence and age-appropriate security measures are in place to safeguard children from gang-related crime and guard

- against the trafficking/manufacturing of illicit items, including drugs, alcohol and mobile phones.
- A supply and reduction strategy is in place and where problems have been identified prompt remedial action is taken, documented and evaluated.
- Children found to be using illicit substances receive support from substance use services.
- Staff know about whistle-blowing procedures and feel confident to use them.
- Where inappropriate or abusive practice is found staff are held to account.

Cross reference with: substance misuse; bullying and violence reduction; daily life – residential services, application and redress; education, skills and work activities; relationships between staff and children; children, families and contact with the outside world; health services; time out of cell.

8. Children are subject to searching measures that are appropriately assessed and proportionate to risk.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children are not routinely strip-searched and never using force.
- Strip-searching is carried out sensitively and is only used in response to well documented security concerns. It is undertaken in private and only in the presence of more than one member of staff, of the child's own gender.
- Reasons for strip searches are fully documented and are authorised and monitored by senior managers.
- Children understand why they are being strip-searched and the process for doing so. They are offered assistance from an independent advocate to record any questions or concerns they have about why they were strip-searched, or how it was carried out.
- Children are informed that their cells or personal property are being searched and cells/property are left in the condition in which they were found.
- Searches are intelligence-led. They are conducted sensitively and the process is clearly explained.
- Searches of staff, visitors, children and their property are conducted in a religiously and culturally sensitive manner.

Cross reference with: early days in custody; safeguarding of children; equality and diversity; children, families and contact with the outside world.

In relation to expectations 7 and 8: Children who are detained should be held with no more security restrictions than necessary to ensure safe custody and in conditions which resemble life in the community as closely as possible. The approach to safety should build on positive relationships between staff and children. See ERJO 53.2, 53.3, 88; SMR 36; EPR 18.10, 24.2, 51–52.

In addition, human rights standards require clearly defined procedures and justifications for conducting searches, and that they are conducted in a manner which respects human dignity and privacy, as well as the principles of proportionality, legality and necessity. See CRC 16; ECHR 8; ERJO 89.1, 89.3, 89.4; EPR 54.1–54.5, 54.8–54.10; SMR 50; BOP 1.

Behaviour management

Children live in a safe, well-ordered and motivational environment where their good behaviour is promoted and rewarded. Unacceptable behaviour is dealt with in an objective, fair and consistent manner.

Expectations

9. Children live in a safe, well-ordered and motivational environment where their achievements and good behaviour are recognised, promoted and rewarded. Unacceptable behaviour is dealt with in an objective, fair and consistent manner which safeguards children's welfare.

- There is a coherent approach to behaviour management in all areas of the establishment that focuses on rewarding children for positive behaviour and effort.
- Staff model respectful, calm and positive behaviour. Staff understand the impact of trauma and implement effective strategies to address it.
- Behaviour management schemes are underpinned by a focus on positive relationships between staff and children.
- Staff engagement with children regarding behaviour is strengthbased in nature and focused on the future.
- Managers understand the link between behaviour in custody and the community.
- The behaviour management strategy involves all departments and external agencies. There are clear links with other relevant strategies which protect children.
- The strategy outlines a range of disciplinary procedures and tools and refers to methods for dealing with fights, assaults and other forms of violent behaviour.

- The strategy outlines the use of conflict resolution, mediation and other interventions available to help children to manage and control their behaviour.
- Staff have been trained in and understand the strategy.
- The application of the strategy is appropriately monitored to ensure it is implemented consistently.

10. Children understand the standards of expected behaviour and the rules and routines of the establishment. Children are encouraged to behave responsibly.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children receive and understand information about standards of expected behaviour in a format and language they can understand.
- Children understand the benefits/incentives/rewards of positive behaviour and the consequences of poor behaviour.
- Rules and routines are proportionate, promote responsible behaviour and focus on the well-being of children.
- Rules and routines are applied openly, fairly and consistently, with no discrimination. Systems are in place to monitor this.
- Staff demonstrate a measured and balanced level of tolerance of adolescent behaviour and deal with it appropriately.
- Children are supported to take age-appropriate risks as part of their development of independent living skills.
- Staff use their authority appropriately and set clear boundaries which support and encourage good behaviour. When rules are breached, staff take time to explain how and why to the child concerned.
- Children can express their views through effective consultation arrangements. Their views are listened to and acted on fairly.
- Children can challenge decisions appropriately and are confident that their views are taken seriously.

Cross reference with: early days in custody; daily life – residential services, application and redress; behaviour management; security; equality and diversity.

11. Children are motivated by an incentives scheme which rewards effort and good behaviour and has fair sanctions for poor behaviour.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

• The scheme is motivational, age-appropriate and easily understood by staff and children.

- The implementation of rewards and sanctions is swift, proportionate and consistent.
- Children are informed of the scheme in a format and language they can understand.
- There is sufficient difference between the incentives levels to encourage responsible behaviour.
- Children and staff are clear about the criteria for promotion and demotion.
- Every child's behaviour is regularly reviewed and they are encouraged and enabled to participate in person.
- Children are kept up to date with their progress on the scheme, can access reports made about them and have the opportunity to comment.
- Children who are likely to be demoted are warned beforehand and are given reasons for a change in status.
- Children can appeal against a decision and are helped to do so.
- The rewards scheme does not limit contact with the outside world.

Cross reference with: early days in custody; daily life – application and redress; relationships between staff and children.

12. The rewards and sanctions scheme is proportionate and applied fairly, transparently and consistently.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children's positive attitude, actions and effort are appropriately acknowledged and rewarded.
- Children can remain on the higher levels of the scheme on transfer from another establishment.
- Children are not discriminated against directly or indirectly in the application of the scheme.
- The regime for children on the lowest level of the scheme is not overly punitive and provides sufficient opportunity and support for them to demonstrate improvement in their behaviour.
- There are interventions in place for children who remain on the lower levels of any scheme for significant periods of time. This includes small, achievable targets.
- The scheme is monitored and reviewed at least quarterly to check for fairness and encourage responsible behaviour. Regular consultation takes place about the scheme.
- Parents and carers are routinely informed of children's positive attitude, actions and effort.

Cross reference with: equality and diversity; daily life – residential services; substance misuse; education, skills and work activities; training planning and remand management.

13. Any formal disciplinary procedures are age-appropriate and aimed at supporting positive behaviour and reparation where appropriate. They are applied fairly and for good reason.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- There are clear policies describing disciplinary procedures, including differences between types of procedure. Policies are reasonable and fair and encourage staff to use formal disciplinary procedures only when necessary.
- Disciplinary proceedings are conducted in age-appropriate surroundings in a clear and fair manner, and the child is able to meaningfully participate. The child is supported by an independent advocate and/or their legal representative.
- Children who lack capacity to obey a rule because of mental illness or disability are not subject to formal proceedings.
- Disciplinary procedures are properly recorded.
- Disciplinary findings and punishments are age-appropriate and are made fairly and consistently. They are realistic and aimed at achieving positive behaviour and, where necessary, reparation. They are understood by the child. Mitigating circumstances are considered.
- Punishments may be suspended and include the opportunity for remission.
- There are quality control measures in place.
- Data from all disciplinary procedures are monitored on a routine basis. They cover all protected characteristics to ensure emerging patterns and trends are identified and acted on if necessary.
- Collective punishments are not used.
- Formal punishment does not include limiting contact with the outside world.

Cross reference with: behaviour management; equality and diversity; education, skills and work activities.

14. Children subject to disciplinary procedures understand why they have been disciplined, the consequences and the procedures they face.

- Information on the disciplinary process is available to children in a format and language they can understand.
- All children facing disciplinary procedures are given time and support to prepare their case and are encouraged to seek appropriate advice.

- Children are told they can receive support from an advocate and/or legal representative in sufficient time before disciplinary procedures begin, and this is recorded. If requested, proceedings do not begin without an advocate or legal representative present.
- Children are encouraged and helped to play an active role in disciplinary hearings.
- Findings and punishments are fully explained to the child and are recorded in detail.
- Children are made aware of the appeals procedure during their hearing. The appeals procedure is fair and easy to use. Children are not victimised for challenging findings and punishments.

In relation to expectations 9–14: Staff should provide positive role models for children and be trained to motivate and guide them and develop positive relationships with them. Disciplinary procedures should be a last resort. Children who are subject to disciplinary procedures must be informed of the allegations against them in a way they understand and have sufficient time and assistance, including from a legal representative, to prepare their case. Any punishment imposed should be proportionate. Children's contact with the outside world should never be limited as a punishment and children must not be subject to unofficial or collective punishments. See CRC 12; ERJO 18, 88, 94, 95.1–95.3, 95.6, 129; HR 24, 25, 66–71, 83, 87(a); CPT 112; SMR 36–43; EPR 30.1, 56–60.3, 60.6–63; BOP 30.

See also standards relating to relationships between staff and children, equality and diversity and daily life – consultation, application and redress.

Bullying and violence reduction

Everyone feels safe from bullying and victimisation. Active and fair systems to prevent and respond to bullying and violence are known to staff, children and visitors.

Expectations

15. Children, staff and visitors understand that bullying and intimidating behaviour are unacceptable and are aware of the consequences of such behaviour. Any form of intimidating or violent behaviour is consistently challenged and not condoned.

- Children feel safe. Levels of bullying and violence reduce over time.
- Staff promote positive and supportive relationships, identify and challenge problematic behaviour and model pro-social behaviour.

- There is an effective whistle-blowing procedure in place for staff and managers to raise concerns about bullying or violent behaviour within the workplace, including use of aggressive and intimidating language.
- The establishment has an effective evidence-based bullying and violence reduction strategy. This strategy is linked with other relevant strategies that protect children and is regularly reviewed.
- Incidents and indicators of violence and bullying are comprehensively monitored and regularly reviewed.
- Accurate records of violent incidents are overseen by a senior manager.
- Staff are trained to understand all forms of bullying and how to apply anti-bullying procedures.
- Allegations of bullying behaviour are treated consistently and fairly.
 They are investigated thoroughly and outcomes are recorded.
- Planned actions are aimed at achieving sustained and agreed changes in behaviour and include mediation and conflict resolution. As a result of such actions children are helped to understand the root-cause of their violent behaviour and develop alternative nonviolent coping skills.
- Children who have been identified as displaying bullying or violent behaviour have individual plans that ensure they are supported to address their behaviour. The contents of plans are properly linked to any other existing plan involving that child.

Cross reference with: safeguarding of children; early days in custody; behaviour management; children, families and contact with the outside world.

16. Children at risk or who have been subject to bullying or victimisation are protected by staff from any further victimisation.

- Children feel confident to report bullying and it is easy and safe for them to do so without fear of further intimidation.
- Staff are aware of all forms of bullying and victimisation, including verbal abuse, theft, threats of violence and assault.
- Attention is given to identifying and protecting vulnerable children who may be victimised due to the nature of their offence or personal circumstances.
- The violence reduction strategy is explained to children during induction and they know where they can get help to report bullying and victimisation.
- Children do not share cells, unless they request it and it is in their best interests.
- Children are protected by cell sharing risk assessments which are regular, comprehensive and effectively monitored.

- Opportunities for bullying are minimised through a range of protective measures.
- Children who report bullying are protected from further intimidation or victimisation.
- Staff identify children who self-isolate and provide support to promote positive relationships, well-being and participation in the regime.
- Children's families/carers and friends are able to report any concerns they have about bullying. A visitor's survey asks about safety.

Cross reference with: relationships between staff and children; children, families and contact with the outside world; equality and diversity; early days in custody; safeguarding of children.

In relation to expectations 15 and 16: Human rights standards require staff to pay particular attention to protecting vulnerable children and preventing victimisation. In addition, standards require children to have their own rooms unless it is in their best interests to share and they have been consulted about sharing. See CRC 3; ERJO 63.2, 88; CPT 104; SMR 2.2; EPR 18.6.

See also standards relating to safeguarding of children and equality and diversity.

The use of force

Force is used only as a last resort and if applied is used legitimately by trained staff. The use of force is minimised through preventive strategies and alternative approaches which are monitored through robust governance arrangements.

Expectations

17. When children are physically restrained, the minimum degree of force is used for the shortest time necessary, by trained staff using approved techniques. Following restraint, children are appropriately monitored and supported.

- All staff are trained in and promote de-escalation techniques. The establishment recognises and disseminates good practice in avoiding the use of restraint.
- There is a restraint-minimisation strategy in place that involves all departments and there are clear links with other relevant strategies which protect children.

- Staff have up-to-date training in de-escalation and in using the appropriate, approved techniques.
- A restraint handling plan is in place for all children with a medical condition who may be adversely affected by restraint. All staff are aware of the information in the plan and use it during restraint.
- Children with challenging behaviours, including as a result of past abuse, neglect and trauma, physical disability, learning disability or personality disorder, have care plans which highlight risk factors and set out alternative management protocols which reduce the likelihood of restraint techniques becoming necessary.
- Pain infliction is not applied as a form of restraint.
- Handcuffs are only used when there is evidence to support their use as the safer option, and with the proper authority.
- Parents/carers and, for looked after children, the local authority, are notified of incidents of restraint.
- Children can learn how to manage and take control of their behaviour, and are given the opportunity to talk about their experience with someone impartial as soon as possible after an incident. Children receive an explanation of why force was used on them. This is recorded and used to inform any other existing plans relating to the care of the child.
- Children are offered the opportunity to speak to an advocate or make a complaint about the incident without fear of repercussions.
- Child protection referrals and investigations are undertaken where necessary.
- Use of personal protection equipment is proportionate to the risks posed and is reviewed regularly by a senior manager and the local authority. The effects on children of being restrained by staff wearing personal protection equipment are understood.
- Batons are not used on children.

Cross reference with: safeguarding of children; daily life – consultation, application and redress.

18. Restraint techniques are only used legitimately and as a last resort when all other alternatives have been explored. Restraint techniques are not used as a punishment or to obtain compliance with staff instructions.

- Restraint techniques are only used as a last resort and for the shortest time possible, when there is immediate risk to the safety of the child or others, and when all other alternatives have been explored and have failed.
- The level of restraint used is the minimum necessary.
- Any incidents of restraint are properly authorised and correctly and comprehensively recorded.

- Force is never used or threatened as a punishment.
- An appropriately qualified health service professional attends all restraint incidents.
- Children subject to unplanned restraint procedures or those outside normal working hours are seen by a qualified health service professional as soon as possible after force is removed.
- Use of force documentation is completed within 24 hours. It is routinely scrutinised by a senior manager to ensure force is used as a last resort and is lawful.
- All use of force incidents are filmed with sound (including bodyworn video cameras). Recordings and documentation are promptly reviewed and retained.
- Use of force data is analysed, particularly with regard to injuries sustained during restraint, complaints about excessive or inappropriate use of force and feedback from children through the debriefing process.

Cross reference with: safeguarding of children; relationships between staff and children; security; suicide and self-harm prevention; health services; separation/removal from normal location.

In relation to expectations 17 and 18: Human rights standards only allow for the use of force and restraint when absolutely necessary and as a measure of last resort. If it is absolutely necessary to use force or restraint, this must be the minimum necessary and for the shortest possible time. There must be clear procedures governing the use of force and restraint and staff must be trained to use techniques that minimise the use of force. See CRC 3; HR 63–65, 85; ERJO 90, 91.2; SMR 49; EPR 43; 64.2–66, 68.3; CCLEO 3.

See also standards relating to safeguarding of children and daily life – consultation, application and redress.

Separation/removal from normal location

Children are only separated from their peers with the proper authorisation, safely, in line with their individual needs, for appropriate reasons and not as a punishment.

Expectations

19. Children are only separated from others or removed from their normal location with the proper authorisation and are located for appropriate reasons. Separation is not used as a punishment.

- There is a clear strategy in place for the use of all forms of separation.
- The use of separation and segregation on normal location and in specialist units is appropriately authorised, monitored by senior staff and analysed for patterns and trends.
- Health care staff promptly assess all separated and segregated children and contribute to care planning.
- Segregation and separation is used only as a last resort after other alternatives have been considered. It is used for the shortest time possible.
- Children at risk of suicide or self-harm are only segregated in clearly documented, exceptional circumstances.
- Children are not separated as a punishment and the decision to separate them is for justifiable reasons, authorised properly and recorded.
- Children are given the reasons for their separation in a format and language they understand.
- Children and their parents, carers or outside workers can make representations to a senior manager before they are separated in specialist units or on normal location.

Cross reference with: equality and diversity; safeguarding of children; security.

20. Children whose behaviour requires them to be temporarily separated from others are located in a suitable environment where their individual needs are fully met.

- Children temporarily separated from normal location have regular and meaningful contact with staff. They are able to have meals and continue their education and other activities outside their cell, within the restrictions of their temporary environment.
- Children are never subjected to a regime that amounts to solitary confinement.¹
- Children separated in specialist units or on normal location have a plan which ensures that their time is spent addressing their problematic behaviour. The contents of plans are always properly linked to any other existing plans involving that child.
- Specialist units are decent, clean and meet the needs of children.
- Staff are vigilant in detecting signs of decline in emotional and mental well-being.
- Children have meaningful conversations with a range of staff every day, including the opportunity to speak in confidence with a senior manager, a health care professional and a chaplain.

¹ The United Nations Standard Minimum Rules for the treatment of prisoners define solitary confinement as confinement 'for 22 hours or more a day without meaningful human contact'.

- Those who are temporarily removed from mainstream activities can access equivalent activity to their non-segregated peers, including time in the open air.
- Children have sufficient activities to occupy and stimulate them in their cells.
- Children relocated to specialist units are not strip-searched unless there is sufficient specific intelligence and proper authorisation.
- Children are separated for the shortest possible period before being reintegrated to a normal regime.
- Reviews are held regularly and involve the child and all relevant staff.
- Parents/carers and relevant professionals, including social workers, youth offending team (YOT) workers and advocates, are engaged where appropriate.
- Data is used effectively to identify and minimise risks to the safety of children and staff.

Cross reference with: education, skills and work activities; safeguarding of children: health services.

In relation to expectations 19 and 20: As with any restrictions imposed on people already deprived of their liberty, human rights standards require that segregation or separation (or any practice which isolates children) must only be used when absolutely necessary, for the shortest possible time, and be proportionate to the legitimate objective for which they are imposed. Because of the harm that can be caused by segregation and separation, specific and additional safeguards also need to be in place. Children, wherever located, should not be subject to solitary confinement. See CRC 3, 37(a); HR 12, 67; ERJO 93, 95.3; SMR 43–46; ECHR 3; ICCPR 7; CAT 1, 2, 16. See also CRC CO 79(f) and SRT 44, 86(d).

See also standards relating to security.

Section 2: Care

Children are cared for by staff and treated with respect for their human dignity.

- Relationships between staff and children
- Daily life
 - Living conditions
 - Residential services
 - Consultation, application and redress
- Equality and diversity
 - Strategic management
 - Protected characteristics
- Health services
 - Strategy, clinical governance and partnerships
 - Promoting health and well-being
 - Primary care and inpatient services
 - Mental health
 - Substance misuse
 - Medicines optimisation and pharmacy services
 - Dental services and oral health

Relationships between staff and children

Children are treated with care by all staff, and are expected, encouraged and enabled to take responsibility for their own actions and decisions. Staff set clear and fair boundaries. Staff have high expectations of all children and help them to achieve their potential.

Expectations

21. Children are treated with care and respect for their human dignity at all times. Relationships between children and staff are warm, compassionate and helpful but staff maintain appropriate boundaries.

- Relationships between staff and children are based on mutual respect. Staff and children are fair and courteous in their day-today interactions with one another.
- Staff behave in a fair and consistent way, care for children as individuals and respond to their different needs.
- Staff deployment ensures that children's individual needs are met sensitively and consistently.
- Staff show a genuine interest in children and listen to them, giving their time freely.
- Consultative committees or equivalent consultation processes are held at least monthly, and children are able and encouraged to present any suggestions, or areas of grievance or dissatisfaction, directly to senior members of staff.
- Staff are professional in their conduct. All staff, including senior managers, lead by example by regularly engaging positively with children.
- Staff can easily access information about individual children which is based on comprehensive and up-to-date information about their needs.
- Staff take time to build relationships with children and know their strengths and weaknesses. Relationships are purposeful, offering support and challenge where needed.
- Children have opportunities to get to know staff. Staff wear name badges at all times.
- All children have someone to turn to if they have a problem.
- Staff maintain accurate records of children's progress within the establishment which identify any significant events affecting them. Entries are balanced, detailed and indicate interaction.
- Staff understand the impact of life experiences, such as trauma, abuse and mental illness, on behaviour.

- Markers (such as coloured stickers or notes on cell doors) to indicate behavioural problems or concerns are not used where they are visible to children.
- Staff know how to raise concerns about colleagues' behaviour or interactions with children. They are not victimised for doing so.

Cross reference with: equality and diversity; time out of cell; daily life – residential services.

22. Children are encouraged and supported to take responsibility for their rehabilitation and to contribute positively to the prison community.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children are helped to take appropriate responsibility for meeting their day-to-day needs.
- Children are encouraged to attend activities regularly and on time.
- Staff support and motivate children to engage positively with activities designed to reduce their risk of reoffending and help them to prepare for release.
- There is an organised and structured peer support scheme, which encourages 'active citizenship' within the prison community.
- Peer workers' roles are clearly defined.
- Peer workers receive appropriate training, support and supervision.
- The peer worker group is involved in consultation activities.

23. Children have an identified member of staff they can turn to on a day-to-day basis who is aware of and responds to their individual needs. Staff provide support and help children to make positive changes in their lives.

- Children know the name of their identified member of staff and can access them as an initial point of reference. Frequent changes of staff are avoided. Children have a say in who their identified member of staff should be.
- Staff know the personal circumstances of children in their care and play an active role in supporting them. Their responsibilities are clear and well-coordinated with other departments.
- Staff are proactive in maintaining at least weekly contact to discuss overall progress. This is face-to-face and of sufficient duration to allow meaningful discussion and relationship-building.
- Staff maintain regular contact with children's families and encourage effective links with them to keep them up to date with children's progress.

 Staff are caring and compassionate and support children to make good choices and manage their emotions. Staff attend all meetings and reviews relating to the care and management of the children for whom they are responsible and share information appropriately.

Cross reference with: training planning and remand management; behaviour management; suicide and self-harm prevention; safeguarding of children.

In relation to expectations 21–23: Human rights standards emphasise that staffing and resources should be sufficient to ensure meaningful interventions for children. Staff should provide positive role models and have adequate training to carry out their roles. See CRC 12; ERJO 18, 19, 88, 127–130, 132; HR 12, 81–87; SMR 5.1, 74.1, 75–77; EPR 5, 8, 71–77, 81, 83, 87.1. The obligation to treat all children deprived of their liberty with humanity and respect for their inherent dignity is also relevant. See SMR 1; EPR 72.1; BOP 1; BPTP 1; ICCPR 10.1.

See also standards relating to safeguarding of children and daily life – consultation, application and redress.

Daily life

Children live in a clean and decent environment and are aware of the rules and routines of the establishment. They are provided with essential basic services, are consulted regularly and can apply for additional services and assistance. The complaints and redress processes are efficient and fair.

Expectations

Living conditions

24. Children live in a safe, clean and decent environment which is in a good state of repair and suitable for adolescents.

- Cells and communal areas are light, well decorated and suitable for adolescents.
- Children have their own bed, chair and lockable cupboard and provision for the storage of personal belongings is adequate.
- Children are allowed to personalise their cells.
- Children have access to drinking water, a toilet and washing facilities at all times.
- All in-cell toilets have lids and are screened. Washing facilities are screened.

- Residential units are as calm and quiet as possible to avoid incidents and to enable rest and sleep.
- Children can operate the lights in their cells.
- Children have access to telephones in their cells.
- Notices are displayed in accessible and suitable ways for the establishment population.
- Children have the use of properly equipped areas for association and outdoor areas for daily physical activity. Children can organise their own activities.

Cross reference with: equality and diversity – protected characteristics.

25. Children feel and are safe in their cells and communal areas.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Effective safeguards are in place to ensure all children are kept and feel safe, and the design and size of the residential units supports this.
- Staff are aware of any areas which are potentially unsafe and of times when children may need additional supervision, for example, during mealtimes and the distribution of items bought by children.
- Children are not required to share accommodation.
- Children who choose to share a cell are subject to a risk assessment. Risk assessments are monitored and reviewed.
 Children are allowed to share a cell only if they have requested it and it is in their best interests.
- Communal areas meet the needs of the population and are supervised effectively by staff.
- All children can raise the alarm in the case of an emergency. Staff respond promptly when the alarm is raised.
- Children have privacy keys to their cells/rooms.
- Observation panels in cell doors remain free from obstruction.
- Staff undertake regular, unobtrusive supervision of sleeping areas to ensure children's safety.

Cross reference with: bullying and violence reduction; equality and diversity; safeguarding of children; suicide and self-harm prevention.

26. Children are encouraged, enabled and expected to keep themselves, their cells and communal areas clean.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

 Children have access to necessary supplies of their own personal hygiene items. Basic hygiene items are provided free of charge.

- Children can shower or bath daily, and immediately following physical exercise or work, before court appearances and before visits.
- Freshly laundered bedding and towels are provided for each new child on arrival and then on at least a weekly basis. Replacement bedding in the event of bedwetting is provided discreetly and sensitively. A system for the replacement of mattresses is in operation.
- Children have access to sufficient cleaning materials to keep their cells and communal areas clean and are encouraged to use them.

Cross reference with: early days in custody; equality and diversity – protected characteristics.

27. Children have enough clean clothing of the right kind, size and quality to meet individual needs.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children can wear their own clothes.
- Children have at least weekly access to laundry facilities to wash and iron their clothing.
- Children are provided with enough clean underwear and socks to change them daily.
- Children are issued with enough warm, weatherproof clothing and shoes to go out in all weather conditions.
- Establishment issue clothing is suitable, fits and is in good repair.

28. Children's property held in storage is secure, and they can access their stored property on request.

- The amount of property children are allowed to keep in their possession and in storage takes account of individual needs.
- Children can receive parcels. Any unauthorised articles received are held in secure storage and returned to the child on release.
- A standard list details the possessions that children can keep. The list of authorised possessions is adequate to meet the needs of children.
- Children's valuable property is routinely security marked before it is issued.
- Children can access their stored property by application and on release.
- Children are fairly compensated for clothing and possessions lost or damaged in storage.

Cross reference with: daily life – consultation, application and redress; equality and diversity.

In relation to expectations 24–28: Human rights standards require that children be housed in accommodation that respects their human dignity and privacy. Accommodation should be clean, adequately ventilated and lit (by both natural and artificial light) and provide sufficient living space. Children should be provided with adequate bedding and with materials to keep their cells clean, and instructions in how to use them. Children should have daily access to showers. See CRC 27, 37(c); ERJO 53, 63, 65, 66; HR 31–34; CPT 104–105; EPR 18, 19, 21; SMR 12–21. Places of detention must have an alarm system that allows children to contact staff without delay and there must be sufficient unobtrusive supervision by staff during the night to ensure children are kept safe. See ERJO 64; HR 33; EPR 18.2; SMR 12.

Children should be allowed to wear their own clothing. Suitable clothing must be provided to those children who do not have their own. See ERJO 66; HR 36; CPT 106; EPR 20; SMR 19–20. In addition, standards recognise that children should be able to keep property in their possession and require that property should be kept safely when not in their possession. See ERJO 62.2; HR 35; EPR 31; SMR 67.

Poor living conditions, in and of themselves, can and have been found to violate ICCPR 10 and ECHR 3. A lack of resources does not justify detention conditions that infringe a detainee's human rights. See ERJO 19; EPR 4.

Residential services

29. Children have a varied, healthy and balanced diet which meets their individual needs, including religious, cultural or other special dietary requirements.

- All meals are served at reasonable times and children can eat communally.
- Children have a choice of meals and can make lifestyle choices about diet.
- Catering staff provide meals that meet medical dietary requirements.
- Children's meals are healthy and reflect the needs of adolescents.
- Children on transfer or at court do not miss out on their main meal.
- Catering arrangements and menus take into account the need to promote healthy eating as part of a healthy lifestyle.
- Children have access to drinking water (including at night) and the means of making a hot drink after evening lock up.
- Children have access to healthy snacks in between main meals.
- Children are consulted about the menu and can make comments about the food.

• Children are given the opportunity to cater for themselves.

Cross reference with: equality and diversity; residential services; daily life – consultation, application and redress.

30. Children's food and meals are stored, prepared and served in line with religious, cultural and other special dietary requirements and prevailing safety and hygiene regulations.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- All areas where food is stored, prepared or served conform to the relevant food and safety hygiene regulations.
- All areas where food is stored, prepared or served are properly equipped and well managed.
- Religious, cultural or other special dietary requirements relating to all aspects of food preparation and storage are fully observed and communicated to children.
- Children and staff who work with food are trained and wear proper clothing. Children can gain relevant qualifications.
- Staff supervise the serving of food to prevent tampering with food and other forms of bullying.

Cross reference with: equality and diversity; health services; education, skills and work activities.

31. Children can purchase a suitable range of goods at reasonable prices and can do so safely.

- Children are given advice and support on how to manage their money.
- Children are able to buy and receive items within 24 hours of arrival.
- Children have access to a wide range of all products on offer, and the range and cost of items are comparable to what is available in the community.
- The list of goods available to children is publicised prominently on every residential wing, in a range of formats and languages that are easy to understand.
- Children arriving at reception without private money are offered an advance to use for purchases, with repayment staged over a period of time.
- Children without private money are not disadvantaged.
- Children can place and receive orders at least once a week and receive their items promptly.

- Children can access accurate and up-to-date records of their finances, and can do so free of charge.
- Children can order items from catalogues, and are not charged an administration fee if they do so.
- Children can access a newspaper every day if they wish to, and can buy all approved magazines within one week of the publication date.
- A wide range of hobby materials is available, and children can purchase approved hobby materials from external sources.
 Systems are in place to ensure children are protected from bullying and theft.

Cross reference with: equality and diversity; health services; early days in custody; bullying and violence reduction; residential services.

In relation to expectations 29–31: Human rights standards require that children be provided with nutritious food that takes into account their personal needs (such as religion, age, health and culture) and that they are given the opportunity to cater for themselves. Children should also be able to purchase goods for themselves. See ERJO 68; HR 37, 62; EPR 22, 31.5; SMR 22.

See also standards relating to equality and diversity.

Consultation, application and redress

32. Children can take an active role in influencing decisions about services, routines and facilities in the prison and in managing their own day-to-day life. There is evidence of change in policy and practice arising from the views and experiences of children.

- All children are given the opportunity to have their voice heard and inform decision-making.
- Children are regularly consulted and given the opportunity to present their views, ideas, any areas of grievance or dissatisfaction directly to managers. Consultation methods are co-created by children and staff.
- Children can raise issues or concerns for discussion.
- Children can challenge decisions appropriately and are confident that their views are taken seriously.
- Children can challenge information contained in their records.
- The selection of children to take part in more formal consultation events or to represent others is fair and transparent.
- Children are informed of the outcome of consultation and provided with justifiable reasons for any decision made.

- Ongoing feedback mechanisms, for example food comments books, are readily available, regularly checked and responded to appropriately.
- 33. Staff and children are encouraged to resolve requests informally. When this is not possible children understand how to apply for available services, and are able to do so easily.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Staff and children are encouraged to resolve requests informally, before making a formal, written application or complaint.
- Children know how to make applications and can do so confidentially.
- Staff help children to make applications, as requested.
- Children do not have to make repeated applications for services they access or receive on a regular basis.
- Children receive timely responses to their applications which are respectful, easy to understand and address the issues raised.
- There are effective and thorough quality assurance arrangements in place.

34. Children have confidence in complaints procedures, which are effective, timely and well understood.

- Staff make efforts to resolve complaints promptly without requiring children to go through formal procedures unnecessarily.
- Children can access and submit complaint forms easily, in confidence and without fear of punishment or recrimination.
- All complaints, whether formal or informal, are dealt with fairly and promptly, considering individual circumstances.
- Children can be heard in person at all stages of the complaint process if they so choose.
- Children are encouraged to state what they would like the outcome of their complaint to be and, if that outcome is not possible, staff explain why.
- Children receive responses to their complaints that are respectful, easy to understand, address the issues raised and, where appropriate, contain an apology.
- Children can ask for help in completing their complaint and in copying relevant documentation.
- Children can ask their legal advisor or family member/carer to make a complaint on their behalf.
- An effective monitoring system is in place to analyse complaints so that patterns can be identified and appropriate changes made.

- Children are consulted regularly about the internal complaints system to monitor and maintain confidence in the system.
- Information about complaints, including how to access the Independent Monitoring Board (IMB), the Prisons and Probation Ombudsman (PPO) and advocates, is reinforced through notices and posters displayed prominently across the establishment in a range of formats and languages.
- There is an effective and thorough quality assurance system in place.

Cross reference with: equality and diversity; relationships between staff and children; daily life – residential services.

35. Children feel safe from repercussions when using complaints procedures and are aware of appeal procedures.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children are offered an informal resolution to their complaint when it is appropriate to do so and are not deterred from making a formal complaint if that is their preferred action.
- Complaints against staff are reviewed by trained staff for child protection implications.
- Children and visitors who make a complaint are protected from recrimination.
- Children know how to appeal against decisions and are helped to do so. Appeals are dealt with fairly and responded to promptly.
- Children receive help to pursue complaints and grievances beyond the establishment if they need to do so.

Cross reference with: safeguarding of children; daily life – residential services.

36. Children are informed of their legal rights and are supported by establishment staff to understand and freely exercise those rights.

- Children are informed of their legal rights verbally and in writing, in a way they understand.
- Parents/carers are informed of children's legal rights at the request of the child.
- Staff are proactive in enabling children to pursue their legal rights, and no formal or informal sanctions operate to deter children from doing so.
- Children can easily and confidentially communicate with their legal advisors free of charge.

- Letters from legal advisors to children remain confidential and are not opened by establishment staff.
- Children requiring help with reading or writing legal correspondence are offered help, including the option of accessing help from outside the establishment.
- Children receive help in contacting legal advisors or making direct applications to the courts.
- Children who choose to represent themselves in court are given stamps and writing materials free of charge as needed to pursue their case. They have access to a computer and printer to type court correspondence and documents.
- Private and confidential legal visits are supported and accommodated without delay in suitable facilities.
- Secure facilities are provided to allow children to keep documents relating to their legal proceedings in their cells. Children may request that legal documents are held securely and confidentially on their behalf.

Cross reference with: education, skills and work activities; daily life – residential services.

37. Children are informed of and understand their sentence or remand in custody.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children can readily access effective legal advice and are referred to specialist practitioners if necessary. Available advice or referral schemes include, but are not limited to:
 - bail for unsentenced children
 - criminal case review commission
 - immigration advice for foreign nationals.
- Recalled children are quickly identified and promptly receive documented explanation about the reason for recall, their right to make representations or appeal and the possibility of an oral hearing.
- Children are provided with verbal and written information about childcare proceedings and how to access advice services in relation to their parental rights and children's welfare.
- Children subject to licence conditions on release have the requirements of the licence explained to them and can discuss their rights and responsibilities prior to release.
- Children have access to independent advocacy services.

Cross reference with: education, skills and work activities; equality and diversity; training planning and remand management.

In relation to expectations 32–37: The ability to make requests or complaints without repercussions and the requirement that these receive a prompt response is clearly set out in human rights standards, as is the ability to make complaints to external bodies and to access confidential legal advice. See CRC 3, 12, 13, 37(d); ERJO 50.3, 105, 120–124; HR 18, 24, 25, 60, 75–78; CPT 130–131; SMR 56, 57, 61; EPR 23, 70; BOP 17, 18, 33; BRPL 1, 5, 6, 8.

Equality and diversity

The establishment demonstrates a clear and coordinated approach to eliminating discrimination, promoting equitable outcomes and fostering good relations, and ensures that no child is unfairly disadvantaged. This is underpinned by effective processes to identify and resolve any inequality. The diverse needs of each child are recognised and addressed.

Expectations

Strategic management

38. Managers demonstrate strong leadership in delivering a coordinated approach to embedding equality considerations in regimes, eliminating all forms of discrimination and promoting inclusion and respect for diversity.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- There is a local strategy that outlines how the needs of all groups within the establishment will be identified and addressed.
- The governor/director leads by example in promoting equality and diversity.
- Policies and regime activities reflect the diverse needs of the population.
- A named person of appropriate seniority has overall responsibility for equality and diversity.
- Staff with specific equalities responsibilities are given sufficient time and support to fulfil their role, and have clear job descriptions and objectives.
- Equality and diversity issues and outcomes are monitored regularly by a committee involving managers, staff and peer workers from across the establishment.
- There is regular and effective input by external community representatives, providing advice at a strategic level and support to children.
- Awareness of equality and diversity is promoted by educational and celebratory events.
- 39. By employing fair processes, the establishment ensures that no child or group is unfairly disadvantaged.

- The establishment has clear systems in place, which are known and used by all staff, to identify and take appropriate action to minimise and prevent all forms of discrimination or disadvantage.
- Staff are trained and supported to identify and eliminate discrimination.
- Effective and regular monitoring is in place, covering all diverse needs, to ensure equality of treatment and access to services, for example, allocation to activities, health care, complaints, use of force and rewards and sanctions.
- Results of equality monitoring are communicated in an easy to understand format to staff and children and appropriate action is taken when necessary.
- Incident reporting systems are developed to facilitate the reporting of all types of discrimination.
- Data on discriminatory incidents and allegations is routinely analysed for patterns.
- Potential adverse outcomes are investigated thoroughly. Remedial action is promptly taken and evaluated.
- There are effective interventions in place for both the person being discriminated against and the perpetrator of discrimination.

Cross reference with: daily life – consultation, application and redress; bullying and violence reduction; early days in custody.

40. Discriminatory behaviour is challenged robustly and consistently.

- All forms of discriminatory language and conduct are challenged.
- Children and staff know what behaviours and language are acceptable.
- Children, staff and visitors know how to report discrimination, are supported to do so and are safe from any repercussions.
- Responses to discrimination complaints are timely and are based on a thorough investigation. Allegations and incidents are investigated thoroughly.
- There are clear links between designated equality staff and the establishment's approach to violence reduction.
- There are effective interventions to support children experiencing discrimination and to challenge and educate perpetrators.
- Children who have been involved in hate crime or incidents are supported to understand the harm caused and to change their behaviour.
- 41. Children are given the opportunity to play an active role in eliminating all forms of discrimination and are consulted frequently to strengthen and support the elimination of discrimination.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Consultation methods are co-created by children and staff.
- Children who are equality representatives effectively represent the views of their peers, have appropriate job descriptions and meet regularly, both with equality staff and as part of a wider forum that includes managers, staff and children.
- Equality representatives contribute their views to equalities monitoring.
- Through regular consultation meetings and surveys, children can raise issues on any aspect of equality.
- Equality representatives are supervised and supported.
- Children have access to staff and outside agencies on a regular basis to answer queries and seek advice about equality and diversity issues.

Protected characteristics

42. Children are treated equitably and according to their individual needs.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Staff promote and model inclusion in all aspects of their work and show an awareness of equality, anticipating and addressing the needs of children.
- Assessments on arrival at the establishment establish individual needs, including covering all protected characteristics.
- Children have access to information in a format and language they can easily understand, such as DVD, easy read or Braille.
- Any child who requires a personal care plan is identified quickly and an individualised plan is put in place. Care plans are kept up to date and, where appropriate, are multidisciplinary.
- Staff are aware of children who may require extra support in the event of an emergency. Personal emergency evacuation plans are used.
- Staff are aware of children who need help to complete everyday activities.
- Staff make reasonable adjustments to ensure that all children can participate in education and activities which meet their needs.
- External support groups and networks are effectively promoted and children are helped to contact them.
- Rehabilitation and release planning work takes account of the specific needs of children.

43. The specific needs of children from all black and minority ethnic groups are met.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Staff are aware of and respond appropriately to race and cultural issues
- Sufficient attention is paid to the distinct needs of all black and minority ethnic groups.

44. The specific needs of foreign national children are met.

- Foreign national children receive practical help to keep in touch with family, including regular free phone calls and opportunities for appropriate contact with family and friends abroad.
- Children are provided with information about their immigration status and immigration procedures in different languages and formats and helped to understand them.
- Regular liaison takes place with immigration authorities and children are informed as early as possible in their sentence whether they are being considered for removal or deportation.
- Children at risk of deportation are offered appropriate support when visited by immigration officials.
- Staff understand the potential impact of deportation decisions on a child's mental health and provide appropriate support.
- Deportation matters are concluded before the end of the custodial sentence.
- Children are informed that they may be able to be transferred to their home country to serve their sentence.
- Staff responsible for managing immigration issues and liaison are fully trained.
- Children understand and receive their entitlements and can participate fully in the activities and services of the establishment.
- Accurate records are kept of staff and children who can speak languages other than English and children who may find communicating in English challenging.
- Children are not held solely under administrative powers beyond their sentence expiry date.
- Staff are aware of the distinct needs and cultural preferences of foreign nationals.
- Children have access to accredited, independent immigration advice and support agencies, including confidential translation and interpreting services, with appropriate specialisms for issues relating to children.
- Children can readily access the relevant consulate or embassy and are informed without delay of their right to do so.

Cross reference with: daily life – residential services; education, skills and work activities; children, families and contact with the outside world.

45. The specific needs of children with disabilities are met.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children with disabilities are identified on arrival and their needs assessed. They are given (where appropriate) a multidisciplinary care plan which is kept up to date and shared appropriately with all relevant staff.
- Children with special educational needs, including those with education, health and care plans, are given the support they are entitled to.
- All staff have access to relevant information about children in their care who have a disability.
- Children have access to information in a format and language they
 can easily understand. Children can access appropriate specialist
 support services and equipment to enable them to communicate
 and understand the regime. Accredited interpreting services are
 used wherever accuracy or confidentiality is important.
- Reasonable adjustments are made to ensure that children with disabilities, including those with learning disabilities/difficulties, have equitable access to the full regime and facilities.
- Children who are unable to take part in normal timetabled activities due to a disability are unlocked during the day and provided with appropriate education and sufficient activities.
- Senior managers make appropriate representations for the transfer of children whose needs cannot be met in the establishment.

Cross reference with: early days in custody; daily life – residential services; time out of cell; education, skills and work activities; safeguarding of children; health services.

46. The specific needs of trans and intersex children are met.

- Decisions about the location of a trans or intersex child are taken following a case conference and take account of the child's views.
 Children are located in an institution that can meet the needs of the gender with which they identify.
- All children have access to the items they use to maintain their gender appearance.
- Children are permitted to live permanently in the gender with which they identify.

- Children are referred to and addressed using terminology agreed with the child, including in relation to gender, names and pronouns.
- Children, including children who wish to begin gender reassignment, are able to access appropriate, specialist medical and psychological support that meets their needs and is equivalent to what they would receive in the community.
- All children are supported in relation to their gender identity and expression through specific support groups and schemes within the establishment, and referral to external support networks.
- There are arrangements to educate staff, enabling them to adequately support children in transition and on all matters relating to gender identity and expression.

Cross reference with: safeguarding of children; security; daily life – residential services.

47. The specific needs of children of all sexual orientations are met.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Staff training and development promotes equal respect for people of all sexual orientations and raises awareness of the discrimination faced by gay and bisexual children.
- Acceptance of all sexual orientations is promoted.
- Action is taken to identify and prevent homophobic language and behaviour and interventions for challenging homophobic/discriminatory bullying are in place.
- Children who are gay or bisexual are supported via specific support groups and schemes within the establishment and through referral to external support networks.

48. The specific needs of children of all religions are met.²

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children have easy access to corporate worship and faith-based classes and groups.
- Faith areas are accessible and permit contemplation, reflection and prayer.
- Alternative or additional provisions are made when individual children are excluded from corporate worship.
- Children can obtain, keep and use artefacts that have religious significance.
- Children can fulfil religious lifestyle requirements.

2 'Religion' here should be understood to include 'religion and belief' as they are understood in the context of the Equality Act 2010 and related case law.

- Staff are aware of religious diversity and the way this interacts with cultural and racial identities.
- Searches of staff, visitors, children and their property are conducted in a manner that is sensitive to religion and culture.
- Children can learn about different faiths and are free to change or abandon their religion.
- Children can celebrate all major religious festivals and these are actively promoted to all children.
- The chaplaincy team delivers its statutory duties.
- Chaplains can provide support, when requested, to children who have experienced bereavement or loss.
- Chaplains contribute to multidisciplinary teams across the prison, and attend individual case reviews where appropriate.
- Chaplains establish and maintain links with faith communities outside the prison.
- Chaplains support the role of faith in promoting desistance from crime and help children meet their faith needs on release.
- The chaplaincy team has a role in identifying and challenging extremist ideologies that purport to be based on religious belief.
- Children of no faith can receive support from the chaplaincy team and are not less favourably treated than children of faith.

In relation to expectations 38–48: Non-discrimination is a fundamental principle enshrined in human rights treaties and standards. See CRC 2; ICCPR 26; CERD 1, 2; CEDAW 1, 2; ICESCR 2.2; CAT 1; CRPD 5. Human rights standards relating to places of detention expressly note that standards should be applied impartially and without discrimination. See HR 4, 28; ERJO 11; SMR 2; EPR 13; BOP 5.

In addition to the general non-discrimination provisions set out above, there are specific human rights standards relating to some protected characteristics, including the following.

- Children with disabilities: CRC 23; ERJO 107; HR 38; CRPD 2, 3, 5, 9, 14; SMR 5.2, 55.2, 109.2.
- Children from national, ethnic, cultural, religious or linguistic minorities: CRC 30; ERJO 106; HR 6, 38; DRM 2; EPR 38.
- Sexual orientation and gender identity: Yogyakarta Principles; Council
 of Europe Committee of Ministers, Recommendations on measures to
 combat discrimination on grounds of sexual orientation or gender
 identity.
- Foreign nationals: ERJO 104, 105; HR 6.

All children have the right to freedom of thought, conscience and religion – see CRC 14; ICCPR 18; ECHR 9. Human rights standards require that there be no discrimination on the grounds of religion or religious belief and that children belonging to religious minorities must be able to profess and practise their religion without any interference. See ERJO 87; HR 48; EPR 13, 29; SMR 2, 65, 66; BOP 5.

See also standards relating to relationships between staff and children and daily life – consultation, application and redress.

Health services

Children are cared for by services that assess and meet their health, social care and substance use needs and promote continuity of health and social care on release. The standard of health service provided is equivalent to that which children could expect to receive elsewhere in the community.

Expectations

Strategy, clinical governance and partnerships

49. Children are cared for by services that accurately assess and meet their health, social care and substance use needs and which promote continuity of health and social care on release.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Effective partnership working between the prison, commissioners and providers ensures that health, social care and substance use services meet the assessed needs of children.
- Effective leadership and governance systems ensure good patient outcomes.
- Health, substance use and social care provision meet the required regulatory standards, including the duty of candour.
- Health staff work closely with staff in other areas of the establishment to ensure effective, integrated, child-focused care.
- Service delivery is informed by effective consultation with children and by lessons learned (for example, from adverse incidents and complaints).
- Health staff are easily recognisable. Staffing levels and skill mix throughout a 24-hour period meet patients' needs.
- Staff are well trained and supported; this includes regular clinical and managerial supervision.
- Every patient has a single clinical record which meets contemporary record-keeping standards.
- Information is shared within the bounds of medical confidentiality to promote continuity of care and maintain patient safety.
- 50. Children receive treatment, which is sensitive to their diverse needs, from competent staff in an environment that promotes dignity and maintains privacy.

- All children have equal access to health, well-being and social care services, regardless of location, regime, disabilities or language barriers.
- Patients are treated with dignity, respect and compassion.
- There are sufficient rooms to provide a full range of health services.
- Infection prevention and control measures are robust.
- Patients are seen in private, except in clearly documented exceptional circumstances.
- Competent health staff respond promptly to medical emergencies with appropriate emergency equipment.
- All clinical equipment is appropriately maintained and serviced.
- Arrangements to gain and review children's consent are effective, with appropriate consideration of their capacity to understand. Children are helped to exercise their ability to consent, including by making reasonable adjustments and by allowing them to be supported by a third party. If competence to provide informed consent is absent, arrangements are made to obtain consent from parents/carers. If this is not possible health professionals make 'best interests' decisions in accordance with legislation.
- Patients are kept safe, are safeguarded from abuse and have access to independent advocacy services if required.
- Patients can complain about their treatment in confidence, without recrimination. Responses are timely, easy to understand and address all the issues raised.

Cross reference with: security; equality and diversity.

Promoting health and well-being

51. Children are supported and encouraged to optimise their health and well-being.

- There is a whole-prison approach to promoting health and wellbeing.
- Information about available health services and current national health campaigns is accessible in all required formats and languages.
- Children can easily access age-appropriate health checks, disease prevention and screening programmes.
- Children can access sexual health services and are provided with barrier protection. Related health advice is easily available, including on release.

- Children who smoke can access community-equivalent smoking cessation support.
- There are robust systems to prevent, identify and manage communicable diseases.

Primary care and inpatient services

52. Children's immediate health, substance use and social care needs are recognised on reception and responded to promptly and effectively.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- A competent health professional screens all children on the day of arrival to identify their immediate needs and make appropriate onward referrals.
- Relevant risk and care planning information is shared between prison and health staff on reception and throughout the child's detention.
- With consent, the child's community clinical records are obtained promptly.
- Children receive timely secondary health assessments from health and substance misuse professionals.

Cross reference with: early days in custody; substance misuse.

53. Children's individual, ongoing health care needs are addressed through an appropriate range of care services. Continuity of care is maintained on transfer or release.

- Children can access all necessary primary care services, including effective out-of-hours GP services, within equivalent waiting times to the community.
- Children have access to a health professional of their gender and/or a chaperone if desired.
- Patients with long-term conditions and complex health needs receive appropriate joined-up care. Recorded care plans demonstrate patient involvement and support continuity of care.
- There is an effective appointments system.
- Health services staff provide community-based services on the wings when required.
- Health staff complete a restraint handling plan for all children with a medical condition who may be adversely affected by restraint. All

- staff are aware of the content of restraint handling plans and use this information during restraint.
- Patients receive secondary care services within communityequivalent waiting times and care is not disrupted by prison transfers.
- Security measures on hospital escorts are proportionate and are based on an individual risk assessment, which includes a detailed contribution from health care professionals who know the child.
- Timely joint working with relevant internal and external departments and services supports continuity of care.
- Children receive relevant pre-release assessments and interventions and are supported to register with community health services.
- 54. Patients requiring 24-hour nursing care are supported by a regime, facilities and health care staff to meet their individual needs.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Admission and discharge is based on agreed clinical criteria.
 Staffing numbers and skills mix meet the patients' needs.
- Patients receive a comprehensive assessment of their care needs and, wherever possible, are involved in developing their own care plans.
- Patients have decent living conditions and access to a normal prison regime, alongside therapeutic and constructive activities to maintain well-being and encourage recovery.
- Appropriate arrangements are made for patients to continue their education, wherever possible.
- Patients' ongoing care needs are met following discharge from the inpatient unit.
- Arrangements are made for the early release or transfer to a hospital or hospice of children who are dying or who have lifelimiting conditions.

Cross reference with: daily life – residential services; purposeful activity.

Mental health

55. Children with mental health problems are identified promptly and supported by community-equivalent services to optimise their mental well-being during their detention and on transfer or release.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children's immediate mental health needs are assessed during their reception health screening and appropriate onward referrals are made.
- Custody staff receive training to enable them to recognise when a child requires referral for mental health assessment. There is a clear referral pathway.
- Referrals are reviewed promptly and appointments allocated on clinical need and risk.
- Competent practitioners deliver a community-equivalent range of evidence-based interventions and support for primary and secondary mental health problems. Support is also available for children with learning disabilities, autistic spectrum disorders and for speech, language and communication difficulties.
- Prescribing reviews and related physical health checks occur regularly.
- Patients are assessed using a standardised format and additional information is obtained from other sources as required.
- Patients have written care plans which are regularly reviewed with their mental health practitioners. Parents and carers are involved if the patient requests it.
- Liaison and joint working with other prison departments and health providers, including substance use treatment services, is effective.
- Patients with severe and enduring mental illness are supported by specialist children and adolescent mental health services.
- Patients who require assessment or treatment under the Mental Health Act are assessed and transferred promptly. Children understand why they are being transferred and are given information about their destination.
- Effective discharge planning and liaison with offender managers, community rehabilitation companies (CRCs) and community mental health services ensures continuity of care following release.

Cross reference with: education, skills and work activities; daily life – residential services; substance misuse; resettlement.

Substance misuse

56. A whole prison strategic approach to drugs and alcohol ensures supply and demand reduction and that treatment is integrated, effective and meets children's individual needs.

- Effective joint working between prison departments, treatment providers and other relevant stakeholders embeds a dynamic, whole-prison drug and alcohol strategy.
- A regular and comprehensive needs assessment informs the strategy and action plans.
- Sufficient competent staff provide effective, evidence-based psychosocial and clinical services which meet the needs of the population.
- Psychosocial and clinical substance use treatment services are well integrated with each other, the prison and all health services.
- All new arrivals receive prompt assessment of their substance use and specialist clinical support, prescribing and monitoring in line with national guidance.
- All new arrivals receive relevant harm reduction information to help them stay safe.
- Service users have personalised recovery plans which are regularly quality-assured.
- Patients with both mental and substance-related problems have prompt access to joined-up, comprehensive support.
- Consultation with and feedback from children using drug and alcohol services informs service delivery.
- All children receive harm reduction advice prior to release.
- Effective discharge planning and liaison with other departments and community services ensures post-release continuity of care.

Cross reference with: health services, training planning and remand management; children, families and contact with the outside world.

Medicines optimisation and pharmacy services

57. Children receive community equivalent, patient-centred medicines optimisation and pharmacy services.

- Patients' medication histories, including allergies, are recorded during the initial reception screening and a full medicines reconciliation is completed within 72 hours of admission.
- Any disruption in prescribing regimens is minimised and urgent/critical medicines can be accessed promptly.
- Patients can access clinical pharmacy services and advice.
- All medicines are handled, transported and stored legally, safely and securely with effective pharmaceutical stock management and use.

- Robust governance processes are in place to ensure safe and effective medicines management, including monitoring of medication incidents and prescribing trends.
- Patients' medicines are prescribed safely in line with evidencebased practice and formularies. They are reviewed regularly and are administered at clinically appropriate times.
- Patients' adherence to medication is monitored. Patients are promptly reviewed when adherence is poor and/or diversion is suspected.
- Children are supported to take responsibility for their own medication and to engage effectively in required prescribing reviews. Subject to a regularly reviewed in-possession risk assessment, patients can store their medicines securely and selfadminister.
- Medicines are administered from a secure and respectful environment and medication administration queues are managed effectively.
- Children going to court or being released or transferred receive adequate supplies of medication or a community prescription to meet their needs.

Dental services and oral health

58. Children receive timely, community-equivalent dental services, including oral health promotion.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children have timely access to dental checks, oral health promotion and any necessary treatment, including orthodontic treatment where necessary, regardless of their sentence.
- Emergency dental cover is well organised, responsive and effective.
- Patients have prompt access to required medicines following dental interventions.
- Dental care meets contemporary professional standards.

Health services

In relation to all health services expectations: Everyone has the right to the enjoyment of the highest attainable standard of physical and mental health, see CRC 3(3), 24; ICESCR 12. Human rights standards require that children be provided with the same standard of health care as available in the community and that places of detention should safeguard and improve the health of those in their care. See ERJO 28, 69–75; HR 28, 49–52, 55; SMR 24, 25; EPR 39, 40.

It is important that the impact of detention on children is monitored. See ERJO 70: HR 52.

Strategy, clinical governance and partnerships

In relation to expectations 49–50: Human rights standards emphasise the role of health care staff in evaluating, promoting, protecting and improving the physical and mental health of children, paying particular attention to those with special health care needs. There should be an interdisciplinary team with full clinical independence. There must be prompt access to medical care in urgent cases and referral to external care when needed. See ERJO 69, 73, 74, 102.1; HR 49, 51, 81, 84; SMR 25–27, 31; EPR 40–42, 46.

Promoting health and well-being

In relation to expectation 51: Activities and interventions should promote children's physical and mental health and children should be provided with health information. See ERJO 50.1, 71; HR 1, 12.

Primary care and inpatient services

In relation to expectations 52–54: Human rights standards require children's health care needs to be assessed on arrival, including identifying all health care needs, the risk of self-harm and any previous ill-treatment. See ERJO 62.2, 62.5; HR 21, 31, 50; EPR 40; SMR 30. Standards require health needs to be monitored and met throughout detention. See HR 49, 51, 52; EPR 39–43, 46, 87(d); SMR 24, 27, 31–34.

Mental health

In relation to expectation 55: Human rights standards require places of detention to monitor and meet children's mental health needs and to ensure referrals are made to external care when needed. See ERJO 70.2; HR 49, 51, 81, 85; EPR 39–43, 46, 47.2; SMR 24–27, 31–34.

Substance misuse

In relation to expectation 56: Human rights standards provide that initial health assessments should include an assessment of symptoms of withdrawal resulting from the use of drugs, alcohol or medication, and note the need for continuity of care for drug dependence. See ERJO 62.2, 62.5, 72; HR 54; SMR 24.2, 30; EPR 42.3.

Medicines optimisation and pharmacy services

See the standards under health services heading above.

Oral health

In relation to expectation 58: Human rights standards require children to have access to dental services. See HR 49; SMR 25.2; EPR 41.5.

Section 3: Purposeful activity

Children are able, and expected, to engage in activity that is likely to benefit them.

- Time out of cell
- Education, skills and work activities (Ofsted)
- Education, skills and work activities (Estyn)

Time out of cell

Children spend most of their time out of their cell, engaged in activities such as education, leisure and cultural pursuits, seven days a week.

Expectations

59. Children spend at least 10 hours out of their cell during the day, including at least one hour in the open air.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children are out of their cells for a minimum of 10 hours each day, including some time in the evening.
- Children are never subjected to a regime that amounts to solitary confinement.³
- Children have access to a wide range of constructive and ageappropriate activities while they are out of their cell.
- Children have access to properly equipped association areas, which are in good order, with seating, tables, games and a quiet area.
- The regime of the establishment encourages children to make the most of their time there.
- Daily routines for children are predictable. Normal times for association and time in the open air are publicised and consistent.
- Activities are not cancelled without good reason. Reasons for cancellation are explained to children in advance.
- Children are given the opportunity and are encouraged to spend at least one hour a day engaged in outdoor physical activities.
- Children are unlocked at the published times.
- Timetabling arrangements maximise the use of resources and staff time and allow training and education activities to take place with minimal interruptions.

Cross reference with: equality and diversity; separation/removal from normal location; health services; safeguarding of children; daily life – residential services; relationships between staff and children.

60. Children are actively encouraged to spend time out of their cells usefully and feel safe to do so.

The United Nations Standard Minimum Rules for the treatment of prisoners define solitary confinement as confinement 'for 22 hours or more a day without meaningful human contact'.

- Children are properly supervised by staff when out of their cell, and feel safe. Staff monitor and take appropriate action to find out why children do not participate in out of cell activities and provide them with support.
- Staff engage actively with children during association and time in the open air, and attempt to improve the quality of their free time.
- Effective use is made of sports and games-trained staff to offer additional recreational activities.
- Children are encouraged and enabled to socialise with one another and take part in recreational activities that interest them.
- Activities are not constrained by overly restrictive security.
- Children are encouraged to give their time to benefit others, for example in peer support roles.
- Waterproof coats are available.
- Children do not have to choose between access to the open air and other important regime activities.

Cross reference with: education, skills and work activities; bullying and violence reduction; security; equality and diversity; daily life – residential services.

In relation to expectations 59 and 60: Human rights standards state that children's lives while detained should approximate as closely as possibly life in the community and that children must be allowed to take part in meaningful activities and socialise, including over weekends. Children must be allowed at least one hour in the open air each day (in addition to other activities and time to socialise). All children should be included and encouraged to participate. See HR 12, 47; ERJO 53.3, 76–81; CPT 107–108; EPR 5, 25, 27.

See also human rights standards in relation to expectations 61 to 65/66, relationships between staff and children, safeguarding of children and separation/removal from normal location.

61. Children have good access to a well-equipped library and are encouraged to use it frequently.

- Children can use the library at least once a week.
- Children use the library frequently for leisure reading, social interaction and to support their education programmes.
- Library materials are age-appropriate and the quantity and quality are sufficient to meet the needs of children.
- Library materials reflect the diverse needs and abilities of all children and are available in a range of formats and languages.
- Children have access to additional learning resources, including IT and the internet.

- Children not on normal location, for example in segregation and health care, are provided for.
- Children can make reasonable requests for specific learning materials.
- Library sessions are rarely cancelled and if they are, children are told why.

Cross reference with: equality and diversity; daily life – residential services; time out of cell.

62. Children benefit from physical education and fitness provision that meets their needs.

- All children have good access to timetabled physical education each week (in addition to optional, recreational physical education) that includes a range of indoor and outdoor activities.
- Children receive an appropriate and timely induction into physical education and fitness activities.
- Children engage safely in a range of physical education, fitness and associated activities, based on an effective assessment of their needs.
- Physical education, fitness facilities, resources and an inclusive range of activities meet the developmental and educational needs of children, including those who have health needs, regardless of ability.
- Physical education and fitness staff have appropriate qualifications and expertise.
- Children can shower in good quality facilities after each session, and feel safe in doing so.
- The physical education and fitness provision is effective at improving and maintaining the physical fitness of children.
- There are opportunities to gain meaningful qualifications.
- Physical education staff liaise appropriately with health services, substance misuse services and other departments and agencies involved in the care and resettlement of children.
- The physical education facilities are in good condition and are well supervised so that children feel safe when using them.
- There is appropriate provision for children who have little or no previous experience of formal physical education.
- The range of activities caters for all levels of abilities and fitness.
- Children's views on physical education are sought and acted on.
- There are opportunities for children to take part in leagues and competitions with community-based teams.
- Those children who refuse to attend physical education are monitored robustly and reasons for refusals are sought and acted on.

Outside exercise is only cancelled in extreme weather conditions.

Cross reference with: early days in custody; daily life – residential services; safeguarding of children; behaviour management; equality and diversity – protected characteristics; health services; substance misuse.

63. Children understand the importance of healthy living and personal fitness.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Healthy living and personal fitness are effectively promoted to children.
- Healthy living and personal fitness objectives form an explicit part of training planning and remand management.

Cross reference with: daily life – residential services; training planning and remand management.

64. Children can access creative activities which promote learning, well-being and support rehabilitation.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children are encouraged to engage in creative activities to promote more formal learning and boost employability.
- Children have access to creative opportunities that improve health and well-being.
- Children are encouraged to engage in creative activities to reflect on their lives and social responsibilities.
- Art and cultural experiences are used to enhance the prison environment, making it more conducive to rehabilitation.
- Creative activities are used to help children maintain contact with their families and to promote resettlement into the community.

In relation to expectations 61 to 64: The right of each child to rest and leisure and to engage in recreational activities is recognised in the Convention on the Rights of the Child (see CRC 31). Human rights standards require that a range of activities be provided which meet children's individual needs and promote their health, self-respect and all aspects of their development, including their creative and social skills (see HR 12, 47; ERJO 71, 76–77; CPT 107–108; EPR 27). Children should have access to an adequately stocked library and be encouraged and enabled to make use of it (see CRC 13, 17; HR 41, 62; EPR 28.5; SMR 63, 64). Children should also be able to participate in a range of physical exercise and maintain their fitness (see HR 47; ERJO 76–77; CPT 107–108; EPR 27, 39).

See also human rights standards in relation to expectations 59, 60 and 65/66 and standards relating to health services.

Education, skills and work activities (Ofsted)⁴

All children are expected and enabled to engage in education, skills or work activities that promote personal development and employability. There are sufficient, suitable education, skills and work places to meet the needs of the population and provision is of a good standard.

Expectations

65.1 The leadership and management of education, skills and work activities effectively improves outcomes for children.

In addition to the evaluation criteria set out in Ofsted's *Handbook for the inspection of learning, skills and work activities in prisons and young offender institutions*, inspectors will also consider the following indicators.

- Information collected on the existing skills and knowledge needs of the children informs the provision of education, skills and workrelated activities. Staff have appropriate qualifications and expertise, and can access specialist support such as speech and language therapy, dyslexia and autistic spectrum services.
- Staff have an appropriate understanding of mental health issues and their impact on children's attitudes, ability and readiness to learn.
- There are no significant variations in the progress and achievement of different groups of children, including those with learning difficulties and/or disabilities, and/or recognised special education needs, or those in different locations, for example health care or care and separation.
- Leaders and managers prepare children for successful life in modern Britain and promote the fundamental British values of democracy, the rule of law, individual liberty and mutual respect and tolerance of those with different backgrounds, faiths and beliefs.

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In England, this part of the inspection will be conducted by Ofsted. To ensure that establishments are held accountable to the same standard of performance as schools and colleges in the community, we have chosen to explicitly adopt Ofsted's common inspection framework, which explains the different style of this section of *Expectations*. For establishments in Wales, see expectation 66. For establishments in Northern Ireland, which we inspect only by invitation, we will use the Education and Training Inspectorate Northern Ireland's inspection and self-evaluation framework, which can be found at https://www.etini.gov.uk/publications/inspection-and-self-evaluation-framework-isef-effective-practice-and-self-evaluation-4 and is reproduced here: <a href="https://www.justiceinspectorates.gov.uk/hmiprisons/our-expectations/prison-expectations/purposeful-activity/education-skills-and-work-activities/education-skills-and-work-activities-education-and-training-inspectorate/.

- Leaders and managers prepare children who have special educational needs and/or disabilities to become more independent in their everyday life.
- The effectiveness of safeguarding practice in education, learning and work activities includes the prevention of radicalisation of children.
- Teaching staff have access to the necessary information to understand how broader issues such as family, relationships and well-being (including mental health) currently affect individual children and impact on their learning.
- Facilities and resources meet the diverse learning needs of children and provide safe and effective support for learning and development.
- Children have access to a broad, balanced and relevant curriculum that includes education, an introduction to the world of work through pre-vocational training and work-related learning, and the promotion of their personal and social development.
- The requirements of the national curriculum are adapted appropriately when planning provision for children under school leaving age. Children under school leaving age receive their statutory entitlement of education and learning and skills activities.
- Classes are rarely cancelled but if they are, children are told why.
 Any cancellation is robustly monitored and appropriate action is taken to ensure classes are not cancelled again. When a class is cancelled, teaching staff deploy contingency plans to allow children to catch up with their work and to continue making progress with their learning.
- Children behave well and poor behaviour is responded to quickly and managed effectively. Children are only returned to their residential units if their behaviour becomes too disruptive to manage and repeated returns are investigated for underlying causes.
- Exclusions from education are monitored robustly and used only as a last resort. Leaders, managers and staff do not use separation as their main behaviour management strategy.
- Children who are excluded have a clear and timely plan for their full reintegration. During the period of their exclusion they are provided with high quality learning opportunities that are sufficient to occupy them throughout the day.
- Children who refuse to attend education and learning and skills activities are actively monitored. They have a clear and timely multidisciplinary plan which addresses their difficulties and works towards a return to their learning and skills programme at the earliest opportunity.
- Children are encouraged and supported to continue appropriate learning programmes when released or transferred to other

- establishments. When transferred or released, an accurate record of the child's learning needs, progress and achievements is sent promptly to the receiving establishment or education, training and employment provider.
- All children leave custody with finalised arrangements for their education, work or training. There is a good liaison between the establishment and education, training and employment provider to organise 'start up' arrangements and other practical aspects of transition and allow children to begin their education, training and employment placement without delay.
- Links with community youth offending teams (YOTs) and homebased careers advice services enable children to continue to receive appropriate services.

65.2 Children benefit from good quality teaching, learning and assessment.

In addition to the evaluation criteria set out in Ofsted's *Handbook for the inspection of learning, skills and work activities in prisons and young offender institutions*, inspectors will also consider the following indicators.

- Individual needs are identified promptly and accurately. From the start of the sentence they take into account children's previous educational attainment and any barriers to successful learning they may have experienced previously.
- Information regarding children's individual needs, including their abilities in oral language, literacy and numeracy and any special educational needs, is used effectively to inform planning of teaching and learning. Information about children's needs and abilities is shared appropriately with all staff who need to know, including residential staff.
- Children are occupied in education and learning and skills activities that provide challenge and inspiration, and enhance their confidence and self-esteem.
- Children's lack of progress triggers more in-depth assessment of their underlying skills.
- The contents of learning plans are properly coordinated with any other existing plans involving the children.
- Children are involved in setting, reviewing and monitoring their progress towards the achievement of clearly defined individual learning goals. Where relevant, individual learning goals are underpinned by appropriate personal and social development targets.
- The views of children form an effective part of the review and future planning of provision.

- Education staff attend all training planning and remand management meetings and make a significant contribution to training or remand plans.
- Children have appropriate access to a range of additional learning resources. Children not on normal location, for example in care and separation and health care, are provided for.
- Education and achievement records and assessments are transferred effectively and efficiently to the onward responsible body.

65.3 Provision successfully promotes positive personal development and behaviour.

In addition to the evaluation criteria set out in Ofsted's *Handbook for the inspection of learning, skills and work activities in prisons and young offender institutions*, inspectors will also consider the following indicators.

 Children are encouraged to develop their research and independent learning skills, including the development of their digital skills, through supervised use of the internet.

65.4 Outcomes and achievements for children engaged in education, skills and work show substantial and sustained progress.

In addition to the evaluation criteria set out in Ofsted's *Handbook for the inspection of learning, skills and work activities in prisons and young offender institutions*, inspectors will also consider the following indicators.

- Children enjoy their learning and make good progress relative to their prior attainment, especially in the key areas of literacy and numeracy.
- Children achieve learning goals and/or qualifications, as appropriate, which are sufficiently challenging, support their personal and social development and enable them to progress to further education, training or employment.
- Where appropriate, children meet the targets in their sentence plans to support a positive rehabilitation and minimise their chances of reoffending.
- Children have equal opportunities to access education and learning and skills.

Education, skills and work activities (Estyn)⁵

All children are expected and enabled to engage in education, skills or work activities that promote personal development and employability. There are sufficient, suitable education, skills and work places to meet the needs of the population and provision is of a good standard.

Expectations

66.1 Children achieve and attain the best possible outcomes and standards in their education, work and activities.

Estyn's common inspection framework (CIF) and inspection guidance sets out the main criteria for judging standards, taking account of:

- standards and progress overall;
- standards and progress of specific groups; and
- standards and progress in skills.

- The standards reached by children overall are appropriate to their abilities.
- Children make good, timely progress towards achieving appropriate qualifications and challenging learning goals.
- Children recall previous learning, develop thinking skills, acquire new knowledge, understanding and skills, and apply these to new situations.
- Particular groups of children, for example, learners on different levels, learners from disadvantaged backgrounds and those from ethnic minority groups make good progress.
- Children with additional learning needs progress well towards welldefined, individual targets that take good account of their needs and abilities.
- Children make as much progress as they can, given their starting points and their ability, including those with more developed vocational skills or academic achievements, stretching them fully to achieve as well as they can.
- Children develop the skills of speaking and listening, reading and writing (in Welsh/English), numeracy and ICT that equip them to

In Wales, this part of the inspection will be conducted by Estyn. To ensure that establishments are held accountable to the same standard of performance as schools and colleges in the community, we have chosen to explicitly adopt Estyn's common inspection framework, which explains the different style of this section of *Expectations*. For establishments in England, see Expectation 65. For establishments in Northern Ireland, which we inspect only by invitation, see https://www.justiceinspectorates.gov.uk/hmiprisons/our-expectations/prison-expectations/purposeful-activity/education-skills-and-work-activities/education-skills-and-work-activities-education-and-training-inspectorate/">https://www.justiceinspectorates.gov.uk/hmiprisons/our-expectations/prison-expectations/purposeful-activity/education-skills-and-work-activities/education-skills-and-work-activities-education-and-training-inspectorate/

- succeed and progress their education, skills and work activities and to reach their progression aims.
- Children develop the skills they need in order that they can progress effectively to the next stage of their education, employment, or training within the prison, or outside of prison when they are released.
- Children develop their awareness of the value of the Welsh language and those who speak Welsh develop their use of the language within education and activities.
- Where appropriate, children meet the targets in their sentence plans to support a positive rehabilitation and minimise their chances of reoffending.

66.2 Children feel safe in education and activities and develop behaviours that help them to minimise reoffending.

Estyn's CIF and inspection guidance sets out the main criteria for judging prisoner's wellbeing and attitudes to learning taking account of:

- well-being; and
- attitudes to learning.

- Children feel safe and secure, and free from physical and verbal abuse during their education, work and activities.
- Children know how they can protect themselves from harassment, discrimination and extremism.
- Children participate fully in activities that motivate them and improve their awareness of how to reduce reoffending behaviours (for example through money management, personal development or employability courses).
- Children develop confidence, resilience and an ability to engage with new, unfamiliar experiences, ideas and people.
- Children take interest and pride in their work, their ability to sustain concentration and to avoid distractions.
- Children engage in tasks and bring them to completion.
- Children persevere and remain purposeful when they face difficulties or seek other solutions when their first approach to a problem is unsuccessful.
- Children are able to work in a range of ways, for example independently, in small groups and in whole-class settings.
- Children demonstrate respect for the contributions of others, for example by allowing others to speak or by remaining calm when others disagree with them.
- Children attend education and activities regularly and frequently.
- Children understand how they can improve their physical and emotional health by making choices about what they eat and drink,

- as well as through the physical, educational and work activities they undertake.
- Children's behaviour in education and activities complies with any guidelines for behaviour and conduct stipulated by the prison.
- Children develop an understanding of how they can avoid reoffending when they are released and develop strategies to reduce reoffending behaviours.

66.3 Children benefit from good quality teaching and a relevant range of learning experiences that equip them for their release from prison.

Estyn's CIF and inspection guidance sets out the main criteria for judging the quality of teaching and learning experiences, taking account of:

- quality of teaching;
- the breadth, balance and appropriateness of the curriculum; and
- provision for skills

- Oral and written feedback from staff helps children to know how well they are doing and what they need to do to improve.
- Children assess their own performance effectively and that of other children, where appropriate.
- Teachers make effective use of valid, accurate and reliable assessments of children's needs, skills and work to inform their future planning of education, work or activities.
- Teachers set inspiring targets to challenge children in developing their skills and knowledge.
- Teachers track and monitor children's progress clearly and effectively, making effective use of the outcomes of tracking and monitoring to identify relevant issues and respond appropriately, for example through the provision of appropriate support and challenge, the use of intervention strategies, the mentoring or coaching of individuals or groups.
- Staff are well qualified and have good subject knowledge and experience relevant to their roles, to reflect best industry practice and to meet children's and employers' needs.
- Teachers make effective use of trained learning support assistants or peer mentors to provide children with focused individual guidance and help.
- Staff identify children's support and additional learning needs through effective initial assessment, and provide high quality and effective support to help them achieve challenging goals.
- Children who were studying towards GCSEs or A levels prior to arriving are enabled to continue with their studies.

- The curriculum and range of education and activities, including arrangements to ensure that children acquire the necessary skills in literacy (Welsh/English), numeracy and digital competence, meet the needs of all children to prepare them for the labour market or to progress into opportunities when they are released.
- Teachers help children to understand issues relating to equality and diversity, and to develop the values of tolerance and respect.
- Teachers challenge stereotypes in children' attitudes, choices and expectations.
- Staff provide clear attention and focus within education and activities to motivate and support children to develop their skills in English/Welsh, mathematics and employability, in order to achieve their learning goals and resettlement plans.

66.4 The provision of care, support and guidance helps learners to overcome barriers and to plan their progress successfully.

Estyn's CIF and inspection guidance sets out overarching criteria for judging the effectiveness of care, support and guidance, taking account of:

- tracking, monitoring and the provision of learning support;
- healthy choices and active citizenship;
- spiritual, moral, social and cultural education; and
- safeguarding.

- Children receive the support they need to overcome barriers to learning or progress.
- Staff track the impact of support they give children, to identify that it is effective in helping them to make good progress.
- Children receive good quality, accessible information, advice and guidance, which they use effectively to plan their progression steps.
- Children receive impartial guidance and advice to help them make informed decisions in planning their learning and activities while in prison, so that they can improve their progression and resettlement planning.
- Children's learning plans are linked with and take good account of their sentence plans.
- Staff use release on temporary licence (ROTL) effectively and appropriately to enhance children's education, employment or training skills and prepare them for release.
- Staff encourage and support children who are due for release (including through access to modern means of job search and job application via the internet) to progress to suitable further education, training and employment on release.

- Staff have good systems in place to record and monitor children's behaviour.
- Children's employment-related skills are recognised and recorded effectively.

66.5 Leadership and management of education, skills and activities improve outcomes that children achieve.

Estyn's CIF and inspection guidance sets out overarching criteria for judging the effectiveness of leadership and management of education, skills and work activities, taking account of:

- the quality and effectiveness of leaders and managers, including the governing body;
- self-evaluation processes and improvement planning;
- professional development; and
- use of resources.

- Leaders and managers have established and communicated a clear vision, aims, strategic objectives, plans and policies that focus on meeting children's needs, reducing reoffending and facilitating their reintegration back into society.
- Leaders and managers take good account of labour market information in planning the education and work activities available to children.
- Leaders and managers have developed clear methods to analyse the impact of provision on outcomes for children and on reducing reoffending behaviour.
- Leaders and managers monitor the progression and destinations into education, employment and training of children who are leaving prison and they use this data in planning their provision.
- Leaders and managers analyse their strengths, areas for development and first-hand evidence to inform planning.
- Leaders and managers at all levels set high expectations for staff, children and themselves.
- Leaders and managers model and promote professional values and behaviours that contribute positively to the provision's improvement and effective collaboration between staff and with other providers.
- Leaders and managers share positive features of provision with staff and collaborate with other providers to achieve improvements in the education system locally, regionally and nationally to build its capacity for continuous improvement and to improve children's reintegration into society.
- Leaders and managers ensure that there is sufficient provision of appropriate education, skills and activities to cater for the full prison population, which leads to accreditation whenever possible.

- There are effective arrangements in place to ensure that children are allocated to activities promptly, attend them regularly and arrive at sessions on time.
- Leaders and managers have effective arrangements to support the
 active engagement of all staff in increasing their professional
 knowledge, understanding and skills including participation in
 professional learning experiences, appraisal and performance
 management and to ensure that this engagement impacts
 positively on children's education, work and activities.
- Leaders and managers identify good practice within the provision and share this with staff.
- Leaders and managers manage the performance of staff well to help staff improve their practice. They address issues of underperformance robustly and directly where necessary.
- Leaders and managers have a clear and measurable strategy to improve children's literacy, numeracy and digital competence.
- The quality of improvement planning is robust and the priorities for improvement link well to the findings of the prison's self-evaluation.
- There are effective systems to ensure that leaders and managers define actions for improvement in specified and realistic timescales and allocate responsibility for their delivery.
- Leaders and managers ensure that priorities are supported by the allocation of resources.
- Leaders and managers monitor and analyse children's progress, including the progress of specific or vulnerable groups.
- Pay rates encourage children to participate and progress in education.
- Leaders and managers have a clear strategy to promote the Welsh language skills and the Welsh dimension within activities for children that encourages all children, especially Welsh speakers, to use and develop their Welsh language skills.
- Leaders and managers organise education, work and activities to ensure that children are kept fully occupied and busy during sessions.

In relation to expectations 65 and 66: The right of each child to education is recognised in the Convention on the Rights of the Child (see CRC 28 and 29). Children must be provided with education and vocational training that meet their individual needs (assessed on arrival and on an ongoing basis) and aspirations by properly qualified staff. Consideration must be given to ensuring that children are able to carry on with their education and training on release (see ERJO 50, 62.6, 76–77; 102.1; CPT 107, 109–110; HR 38–40, 42–43, 81, 84–85; EPR 28, 106; CRPD 27).

See also human rights standards in relation to expectations 59–64 and standards relating to equality and diversity.

Section 4: Resettlement

Children are effectively helped to prepare for their release back into the community and to reduce the likelihood of reoffending.

- Children, families and contact with the outside world
- Pre-release and resettlement
- Training planning and remand management
 - Public protection
 - Indeterminate and long-sentenced children
 - Looked after children
- Reintegration planning
- Interventions
 - Health, social care and substance misuse

Children, families and contact with the outside world

Managers support children in establishing and maintaining contact with families, including corporate parents, and other sources of support in the community. Community partners drive training and remand planning and families are involved in all major decisions about detained children.

Expectations

67. Children are encouraged and helped to maintain or re-establish positive relationships with family, friends and community agencies while in custody.

- There is a strategy to help children maintain and enhance their support networks, overseen by a named senior manager.
- Children's distance from home, expected frequency of visits, parental status and, where applicable, number of dependents is established on arrival and monitored thereafter.
- Contact with family and friends is given a high priority by staff.
- Where contact with individuals is not in the best interests of the child measures are put in place to prevent this. Children subject to these measures are appropriately supported by staff.
- There are imaginative methods for encouraging family contact and opportunities for children to celebrate their successes and milestones with their family and friends.
- There are effective links with youth offending teams, local authorities and other external statutory, community and voluntary agencies that assist with preparation for release/transfer during custody, and with resettlement after release.
- Links and support services are available to parents and/or carers of children during custody and after release.
- Families, including corporate parents, are routinely involved in establishment processes, including education, safeguarding, health care and resettlement planning.
- Release on temporary license (ROTL) is routinely used to support resettlement goals, as well as to maintain links between children and their communities.
- Children are helped to maintain family ties, and given help with any difficulties relating to contact (such as long distances from home), through regular monitoring at training, planning or remand management meetings.
- Children who do not receive visits are identified and receive individual support and help to maintain relationships.

- Children are helped to fulfil any parental responsibilities. Those undergoing separation and child protection procedures are supported.
- There are appropriately skilled family support workers who provide support to children and their families. Staff supporting children to maintain contact with their community are well integrated with other staff working with the child. They contribute to meeting training/remand management plan targets.
- Children and their immediate family or partners are informed sensitively of significant news about each other within 24 hours.
- Subject to risk assessment, children can visit sick relatives and attend funerals.
- Children are not deprived of family contact as a punishment.

Cross reference with: daily life – residential services; suicide and self-harm prevention; training planning and remand management.

68. Children can maintain access to the outside world through regular and easy access to visits.

- Children are informed of and understand their visits entitlement within 24 hours of arrival at the establishment.
- Children can receive a visit within two working days of admission and thereafter are able to receive at least three visits a week.
- The visits booking system is accessible and able to deal with the number of visitors.
- Visiting times provide for those who wish to visit at weekends and in the evenings. Visits start and finish at the published time.
- Children are not deprived of their entitlement to visits as a punishment.
- Visits staff are aware of child protection issues and there is a robust system for vetting and barring inappropriate visitors.
- Closed visits are authorised only when there is a significant risk arising from visits as justified by security intelligence. They are not used as a punishment and allocations to closed visits are reviewed at least fortnightly.
- Children and their visitors can challenge the authorisation of closed visits.
- Children are provided with additional visits and/or phone calls if they have specific welfare needs.
- Children who are primary carers are provided with additional free letters and phone calls, and can receive incoming calls from dependents.
- Children can participate in family days and access to accumulated visits which enables them to maintain frequent contact with their families.

- If visitors have not arrived within 15 minutes of the start of the visit, visits staff try to find out why and inform the child and wing staff.
- Where required, general relationship counselling for children and their immediate family members is available, and children have access to programmes/interventions for improving parenting skills and maintaining positive relationships.
- Children are supported to maintain contact with detained family members.

Cross reference with: early days in custody; security; safeguarding of children; behaviour management.

69. Children and their visitors can attend visits in a clean, respectful and safe environment which meets their needs. Visitors are made aware in advance of establishment routines and what support services are available.

- All procedures for children and visitors are carried out efficiently before and after visits, to ensure that the visit is neither delayed nor curtailed.
- The searching of children, visitors and their property is conducted in accordance with the individual risk they pose, according to clear procedures.
- Visitors understand why they are being searched and how the search will be conducted.
- Visitors are never strip-searched.
- Visitors are given information about how to get to the establishment, the visiting hours, details about what to expect when they arrive and information on making a complaint.
- Arrangements are made to help visitors to get to and from the establishment if local transport difficulties exist.
- Visitors arriving late can continue with their visit.
- Children and visitors can give staff feedback on the visiting arrangements, suggest improvements and, if necessary, complain using an available complaints procedure.
- A properly equipped visitor's centre managed by friendly, helpful staff is available alongside the establishment.
- Visitor parking and facilities are easily accessible to all visitors.
- At all points when waiting for, during and after a visit all children and visitors have access to toilet facilities.
- Visits areas are staffed, furnished and arranged to be welcoming and to ensure easy contact between children and their families or friends. Security arrangements in visits do not unnecessarily encroach on privacy.
- Visitors are able to share any concerns they have about the child and visits staff demonstrate awareness of the risk of harm children

- may present to others. Concerns are appropriately recorded and reported.
- Visiting children are safe and can enjoy family visits in an environment that is sensitive to their needs.
- Visitors can buy a range of refreshments during visits.

Cross reference with: safeguarding of children; security; behaviour management.

70. Children can maintain contact with the outside world through regular and easy access to mail, telephones and other communications.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children can make a free phone call on their first night.
- Children's telephone numbers are added to their PIN account within 24 hours of arrival.
- Children can send at least two free letters a week and are encouraged and helped to do so.
- No restrictions are placed on the number of letters that can be received.
- Outgoing mail is posted within 24 hours (48 hours when received on Saturday) and incoming mail is received by children within 24 hours of arrival at the prison, including registered and recorded mail.
- Children's mail is only opened to check for unauthorised enclosures or to carry out legitimate or targeted censorship.
- Legally privileged correspondence is not opened by staff.
- Telephones can be used in private, ideally in children's rooms, and there are sufficient to allow daily use.
- Calls are charged at rates similar to those in the community.
 Children without telephone credit are provided with phone calls free of charge if they are distressed or have specific welfare needs. All children can make at least one free phone call to family per week.
- Unused visiting orders can be exchanged for phone credit.
- There is a notice next to all telephones advising children that their calls may be monitored.
- Children can easily find the telephone numbers of outside organisations and know which numbers they are permitted to call.
- Children can communicate with family, friends and community agencies using the internet (including email and voice calls), which is provided free of charge.

Cross reference with: children, families and contact with the outside world; equality and diversity; daily life – residential services; safeguarding of children.

In relation to expectations 67–70: Human rights standards place strong emphasis on children's ability to maintain and improve relationships with family and friends through visits and other means. Visits should be in as normal an environment as possible, and there are clear standards on searching visitors and monitoring visits as well as authorising children to leave detention for funerals or other humanitarian reasons. Staff should assist and support children to maintain contact with the outside world. See CRC 3, 5, 8, 9(3), 16, 18; ERJO 53.2, 55, 83–86, 89, 102.1; HR 59–62, 78, 79, 87(e); CPT 122–125; ECHR 8; SMR 58.1, 59, 63, 106, 107; EPR 24; BOP 19, 20.

See also standards relating to behaviour management.

Pre-release and resettlement

Planning for a child's release or transfer starts on their arrival at the establishment. Resettlement underpins the work of the whole establishment, supported by partnerships in the community and informed by assessment of children's risk and need. Ongoing planning ensures a seamless transition into the community.

Expectations

71. Children are helped to prepare for release or transfer through a 'whole establishment' approach. Resettlement begins on arrival and is designed to meet children's needs, explore pro-social strengths and goals and reduce their likelihood of committing further offences.

- A comprehensive strategy shapes preparation for release and resettlement services. The strategy is informed by and developed in consultation with children. It is kept up to date by regular analysis of the resettlement needs of the population of the establishment.
- The analysis of resettlement needs is based on a wide range of sources, and sufficient attention is paid to all diverse needs, as well as specific groups such as looked after children, indeterminate and long-term sentenced children and those on recall and remand.
- Resettlement work is supported by all departments working in the establishment.
- Each child has a case worker who coordinates work with that child.
- All staff in the establishment are clear about their responsibilities to support the pre-release and resettlement process.
- Resettlement services are coordinated and targeted to meet the needs of the population, and draw adequately from external statutory and voluntary agencies, as well as internal resources.

- A named manager is responsible for coordinating the work of voluntary and community sector organisations.
- The services provided across all resettlement and pre-release areas meet both the assessed needs of the population and the strategic approach to resettlement at the establishment.
- Relevant services are monitored, necessary data collected and their effectiveness measured. This work is reviewed with input from service providers, children and families.
- Outcomes for children following their release from the establishment are monitored effectively and feed into the ongoing development and improvement of the establishment's pre-release and resettlement strategy.

The standards in relation to expectation 71 can be found with the standards for expectations 72–78 below.

Training planning and remand management

All children have a training or remand management plan which is based on an individual assessment of risk and need. Relevant staff work collaboratively with children and their parents or carers in drawing up and reviewing their plans. The plans are reviewed regularly and implemented throughout and after children's time in custody to ensure a smooth transition to the community.

Expectations

72. All children have a good quality training or remand management plan that is based on their individual risks, needs and aspirations and is implemented effectively.

- All aspects of a child's physical and mental health, general welfare and offending behaviour are addressed within the training or remand management plan and are regularly reviewed.
- Training or remand management plans are clearly linked to constructive goals identified by the child.
- Planning is focused on the future and targets are based around resettlement.
- Children are not confused by being subject to many different plans instigated by different departments or agencies in the establishment.
- Training or remand management plans take precedence over other plans, and all other plans are properly linked to training or remand planning targets.

 Parents/carers and community agencies routinely have an active role in planning and receive copies of planning documents, including action points and those responsible for carrying them out.

Cross reference with: children, families and contact with the outside world; safeguarding of children.

73. Children are able to participate in regular and well-attended training planning or remand management meetings and reviews to check on their general well-being, to review their progress and to revise targets.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children's needs are assessed during induction and referrals are made to the relevant agencies as early as possible and at an early enough stage to obtain support.
- All staff who are involved in the care of children contribute to training or remand management planning.
- All relevant assessments, including the risk of harm to others and an assessment of the likelihood of reoffending, are completed and available at the child's initial training planning meeting.
- Children have input into the individual targets in their training or remand management plans.
- Training and remand management planning is well integrated with other departments, including residential staff.
- Training and remand management meetings take place in suitable venues, at appropriate intervals and, where necessary, in response to a significant change or event.
- Reviews routinely consider early release, late release, home detention curfew (HDC), release on temporary licence (ROTL), and parole.
- Children who are to be transferred are well prepared and supported.
- The establishment takes active steps to encourage and facilitate the attendance and participation of parents and/or carers in training and remand planning.
- Children are enabled and helped to participate actively in the training planning process and encouraged to take responsibility for their own plans and the achievement of them.

Cross reference with: early days in custody; daily life – residential services; safeguarding of children; education, skills and work activities; relationships between staff and children.

74. Children understand and are encouraged to achieve training or remand management plan targets and are supported within the establishment in their efforts.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children have targets that they can continue to work towards following transfer or release.
- All staff working with children have access to up-to-date and comprehensive information about children, including their targets.
 Information is managed and stored with respect for confidentiality.
- Children understand their training or remand management plan and feel their targets are meaningful.

Cross reference with: relationships between staff and children.

Public protection

75. Children who may present a risk to the public on their release are managed appropriately during the custodial part of their sentence to minimise their risk both during custody and on release, as well as their likelihood of reoffending.

- Children who may present a risk to the public on release are identified immediately on arrival.
- Children are assessed appropriately and decisions are explained clearly to them.
- Individual cases are reviewed regularly and monitored to consider any changes in circumstances.
- Restrictions imposed are fair and proportionate, clearly communicated to the child and last for the shortest time possible.
- Children are informed of the arrangements for managing the risk of harm they pose to others and the implications for them personally. They are given the opportunity to appeal and any support necessary to do so.
- The best interests and safety of the child in the community are considered when a child's access to his/her children is being assessed.
- Multi-agency structures for protecting and safeguarding the public are used effectively. Relevant cases are referred in a timely manner to the local multi-agency public protection panel for release planning.
- Staff attend relevant community-based multi-agency public protection arrangements (MAPPA) meetings before and after release.

 There is routine management oversight of assessment and sentence planning in all high risk of harm cases or those involving child protection issues.

Cross reference with: security; safeguarding of children; early days in custody; children, families and contact with the outside world; daily life – residential services.

Indeterminate and long-sentenced children

76. Children serving an indeterminate sentence and those on long sentences are managed appropriately.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children potentially facing or serving indeterminate or long sentences are identified on arrival and fully supported.
- Where relevant, children and their families are provided with ageappropriate information about indeterminate and long sentences.
- Individual assessments take full account of specific needs and the risk the child may pose to themselves or others.
- Training plans and any other relevant plans take full account of the individual needs and risks that the child presents.
- There is a range of services to meet the risks and needs of children serving indeterminate or long sentences.
- All documentation associated with children serving long-term sentences is completed fully and on time.

77. Children transferring to the adult estate are fully supported in this move.

- Children who are likely to transition to the adult estate are identified at the point of entry into the establishment, so that transition planning can begin at arrival.
- Sentence planning takes account of future transfer to adult services where appropriate, and plans managed by the Probation Service and the adult custodial estate take account of information from youth-based services, to ensure that outstanding interventions are implemented.
- Decisions to transfer young adults to adult services or to retain them in youth-based services are recorded. They take into account the views of children and the work which needs to be undertaken in meeting the aims of the sentence, to address the likelihood of reoffending and the risk of harm to others, and to manage vulnerability.

- Children are thoroughly prepared for transfer to adult services.
- Notification of transfer, and all essential advance information, is sent to the Probation Service and adult establishments in sufficient time to ensure continuity of delivery of interventions.
- All intervention providers (including health and education, training and employment providers) are informed of transfers to Probation Trusts and adult establishments in advance and are involved appropriately in case transfer meetings.
- Parents/carers are involved, where appropriate, in discussions about transfer and in case transfer meetings where it is likely to aid the child's progress and engagement.
- Staff have the skills to prepare children for transfer to adult services and to work effectively with transferred cases.

Cross reference with: safeguarding of children, training planning and remand management; daily life – residential services.

Looked after children

78. The specific needs of children who have looked after status are managed appropriately so that they receive their full entitlements while they are in custody and on release.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- There is a dedicated lead in the establishment with responsibility for developing policies and procedures for looked after children, and maintaining links with local authorities to ensure that the specific needs of looked after children are met, including their needs following release. This is a senior post, preferably undertaken by an experienced social worker.
- The designated lead challenges failures by local authorities to fulfil their statutory obligations to a looked after child, escalating concerns to the director of children's services and lead member when necessary.
- There are clear procedures which set out how children with looked after status are cared for and supported.
- The procedures ensure that there are systems in place to identify looked after children on reception, inform their local authority and conduct statutory looked after children reviews as required.
- Training plans and any other relevant plans take full account of the specific needs of children with looked after status and involve their local authority at all stages.

Cross reference with: early days in custody; safeguarding of children; reintegration planning; training planning and remand management.

In relation to expectations 71–78: Human rights standards emphasise the importance of preparing for a child's release from the beginning of their sentence, which requires individualised training plans, regular reviews and the involvement of outside services and agencies and parents and carers. Plans should take into account children's views, meet children's individual needs and be aimed at allowing children to make the best use of their time and to develop skills and competencies to help them on release. There should be effective communication between staff and those outside the establishment. See CRC 3, 12; ERJO 14, 50, 51, 62.6, 73, 77, 79, 100–102; HR 12, 27, 79–80; CPT 109; EPR 87.1, 103, 104.2, 107.

See also standards relating to education, skills and work activities, children, families and contact with the outside world and reintegration planning and interventions.

Reintegration planning

Children's resettlement needs are addressed prior to release. An effective multi-agency response is used to meet the specific needs of each individual child to maximise the likelihood of successful reintegration into the community.

79. Children receive adequate services and practical help to properly prepare them for their release. Appropriate care and accommodation is arranged before their release.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children have a pre-release plan which sets out who will care for them, where they will live and the services agreed for their release. This covers all areas of need and is in place at least 14 days prior to release.
- Children are prepared for disorientation on release, through the use of release on temporary license (ROTL) to aid reorientation, and by ensuring that day of release plans are prepared and confirmed at least two weeks before leaving custody.
- ROTL is used to support all aspects of release planning and access to interventions.
- Children are always met at the gate by an appropriate adult.
- Suitable clothes and bags are available to released children who do not have them.
- Children can make a telephone call and charge their mobile phone before release.
- Facilities are available before discharge to launder clothes that have been in storage for long periods.
- Children receive money owed to them from their establishment accounts to assist with reintegration. Children without private funds are given enough support to meet their immediate needs.
- Children are told about any relevant support in the community and this is recorded in their pre-release plan.
- Measures are taken to ensure that all children fully understand any licence requirements.
- On release children receive all their property.

Cross reference with: daily life – residential services; training planning and remand management; early days in custody.

In relation to expectation 79: On release, children must have adequate clothing, safe and suitable accommodation to go to and the means to reach their destination safely and maintain themselves in the period immediately following release. Staff and agencies involved in preparing children for release

should work closely together to help children re-establish themselves in the community. See ERJO 100–102; HR 79–80, 110; EPR 33.7, 33.8, 107.

See also standards relating to training, planning and remand management and interventions.

Interventions

Children can access interventions designed to promote successful rehabilitation.

80. Children have suitable, sustainable and safe accommodation arranged 14 days prior to their release.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children are assessed jointly by the establishment staff and the youth offending team (YOT) to determine their accommodation needs.
- Children, including those on remand, are made aware of and have full access to specialist services that provide help and advice in finding accommodation after release.
- Relevant staff demonstrate the level of knowledge required to effectively address the wide range of accommodation issues facing children.
- Relevant staff work closely with local housing agencies and providers.
- Where local authorities do not provide accommodation at least 14 days prior to release, there is a clear procedure to escalate the case to the director of children's services.

Cross reference with: training planning and remand management.

Health, social care and substance misuse

81. Children with continuing health, social care and substance misuse needs are prepared and helped to access services in the community before their release.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

 Children receive relevant pre-release assessments and interventions and are helped to register with community health services.

- Effective coordinated discharge planning ensures agreed packages of care are continued on transfer within the prison estate and on release, including for care leavers.
- Children receive individual health promotion advice prior to release.
- Children receive drug, alcohol and tobacco harm reduction advice prior to release.
- Effective discharge planning and liaison with case workers, youth offending teams, community rehabilitation companies (CRCs) and community mental health services ensures continuity of care following release.
- Children going to court or being released or transferred receive adequate supplies of medication or a community prescription to meet their needs.

82. Children are given advice and support on how to manage their money and deal with debt.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Children who arrive in reception without private money are offered an advance payment for purchases. Repayment is realistically staged over a period of time and guidance given on how to budget for it.
- On admission, children are asked if they owe money. Where this is established, relevant support is provided.
- Individual financial records are maintained and children have access to them. Children are encouraged and supported to keep track of their own financial records.
- Support is available for children who informally owe money to others in the community or inside the establishment.
- Children are taught budgeting and money management skills in preparation for release and are given relevant information about banking and financial products.
- Children are made aware of and have full access to services providing advice and information about benefits entitlements.
- Prior to release children are encouraged and helped to open a bank account. Where necessary, release on temporary licence (ROTL) is used to achieve this.
- Children are encouraged and helped to apply for a National Insurance number.

Cross reference with: early days in custody; education, skills and work activities.

83. Children are encouraged and enabled to access a range of interventions that promote social reintegration and personal development, and address behaviours which may contribute towards their offending.

The following indicators describe evidence that may show this expectation being met, but do not exclude other ways of achieving it.

- Support and interventions are based on an up-to-date needs assessment of the population.
- Interventions are available which support children to identify strengths and which provide them with personal and practical support to work towards positive goals.
- Access to programme work is based on clear criteria and resources are allocated according to need.
- Children are subject to multidisciplinary assessments to identify their needs in relation to offending behaviour programmes and other interventions. These assessments are reflected in individual training plans.
- Children are efficiently referred to offending behaviour programmes and other interventions in a timely manner.
- Basic skill deficits that may underlie offending behaviour are addressed.
- Children are encouraged and motivated to engage with interventions, and prepared thoroughly in advance.
- All staff, especially in residential areas, positively reinforce children's learning and progress. Children are enabled to consolidate any learning and practise their newly acquired skills.
- All staff have adequate trauma-informed training and understand how to support the emotional well-being/development of the social and emotional skills of the children in their care.
- Children demonstrate improved social and emotional skills, including a capacity to better regulate their emotions and articulate their needs and higher levels of empathy towards each other. Interventions include programmes that challenge the child to accept responsibility for their offending behaviour. Victim awareness work is undertaken in all relevant cases. Children are helped to develop empathy for others. Harm they have experienced themselves is recognised.
- There are systems in place to assess the effectiveness of all interventions.

Cross reference with: relationships between staff and children.

In relation to expectations 80–83: Human rights standards require interventions to promote the social and personal development of children and to meet children's individual needs. Activities and interventions should foster health, self-respect, a sense of responsibility and help children to develop attitudes and skills which may assist them to address their offending. See

CRC 3; ERJO 50, 51, 62.6, 76, 77, 79, 100–102; HR 12, 27, 79–80; EPR 25, 103, 107.

See also standards relating to training, planning and remand management and reintegration planning.

List of abbreviations

International human rights instruments

Treaties

CAT Convention against Torture and Other Cruel, Inhuman or

Degrading Treatment or Punishment

CERD International Convention on the Elimination of All Forms of

Racial Discrimination

CRC Convention on the Rights of the Child

CRPD Convention on the Rights of Persons with Disabilities ICCPR International Covenant on Civil and Political Rights

ICESCR International Covenant on Economic, Social and Cultural Rights
OPCAT Optional Protocol to the Convention against Torture and Other

Cruel, Inhuman or Degrading Treatment or Punishment

Standards and guidance

Beijing United Nations Standard Minimum Rules for the Administration

of Juvenile Justice (The Beijing Rules)

BOP Body of Principles for the Protection of All Persons under Any

Form of Detention or Imprisonment

BPRL Basic Principles on the Role of Lawyers

BPTP Basic Principles for the Treatment of Prisoners

BPUF Basic Principles on the Use of Force and Firearms by Law

Enforcement Officials

CCLEO Code of Conduct for Law Enforcement Officials

CRC CO United Nations Committee on the Rights of the Child,

Concluding observations on the fifth periodic report of the United

Kingdom of Great Britain and Northern Ireland, UN Doc

CRC/C/GBR/CO/5, 12 July 2016

DPT Declaration on the Protection of All Persons from Being

Subjected to Torture and Other Cruel, Inhuman or Degrading

Treatment or Punishment

DRM Declaration on the Rights of Persons Belonging to National or

Ethnic, Religious and Linguistic Minorities

HR United Nations Rules for the Protection of Juveniles Deprived of

their Liberty ('Havana Rules')

Riyadh United Nations Guidelines for the Prevention of Juvenile

Delinquency (The Riyadh Guidelines)

SMR Standard Minimum Rules for the Treatment of Prisoners
SRT United Nations Human Rights Council, Report of the Special

Rapporteur on torture and other cruel, inhuman or degrading

treatment or punishment, Juan E. Méndez, UN Doc

A/HRC/28/68, 5 March 2015

Regional human rights instruments

Treaties

ECHR European Convention for the Protection of Human Rights and

Fundamental Freedoms

Standards and guidance

CPT European Committee for the Prevention of Torture and Inhuman

or Degrading Treatment or Punishment, *Juveniles deprived of their liberty under criminal legislation*, CPT/Inf(2015)1-part rev1,

2015.

EPR Recommendation Rec(2006)2 of the Committee of Ministers to

member states on the European Prison Rules

ERJO Recommendation CM/Rec(2008)11 of the Committee of

Ministers to member states on the European Rules for juvenile

offenders subject to sanctions or measures